

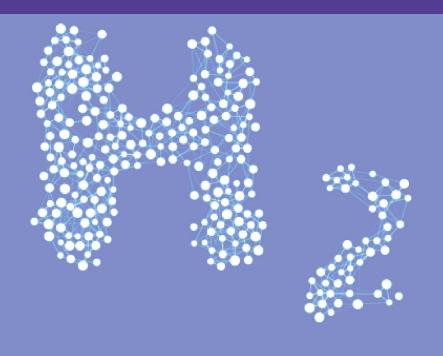


Accelerating Energy Transition – Agenda

- 1. Hydrogen global energy context
- 2. Why Hydrogen works
- 3. Why Hydrogen Energy will work
- 4. Air Liquide's Hydrogen strategy to 2020
- 5. What is ahead of the game?



1. Hydrogen – global energy context





Global climate change crisis



Must reduce emissions of CO₂ and CH₄



Regulation & Financing

Europe

-80%
GHG emissions by 2050

Japan

-80% by 2050 U.S.

-28% by 2030

China

20%

Non-fossil by 2030

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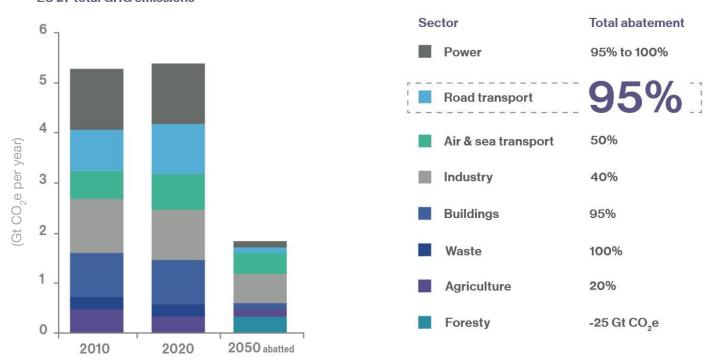


Europe's emissions challenge

Aggressive Energy & Climate policies

- Road transport and energy emissions are heavily impacted
- To meet targets we need to abate emissions from transport by 95% by 2050

EU 27 total GHG emissions



⁽¹⁾ Large efficiency improvements are already included in the baseline based on the IEA. World Energy Outlook 2009, especially for industry.

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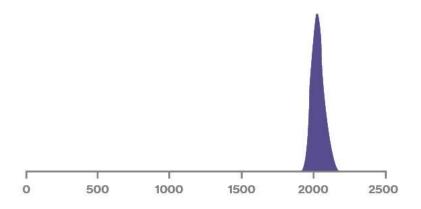


⁽²⁾ Abatement estimates within sector based on Global GHG Cost Curve.

⁽³⁾ CCS applied to 50% of large industry (cement, chemistry, iron and steel, petroleum and gas, not applied to other industries). Source: www.roadmap2050.eu

What happens when oil runs out?

Oil production from birth of Christ to 2500



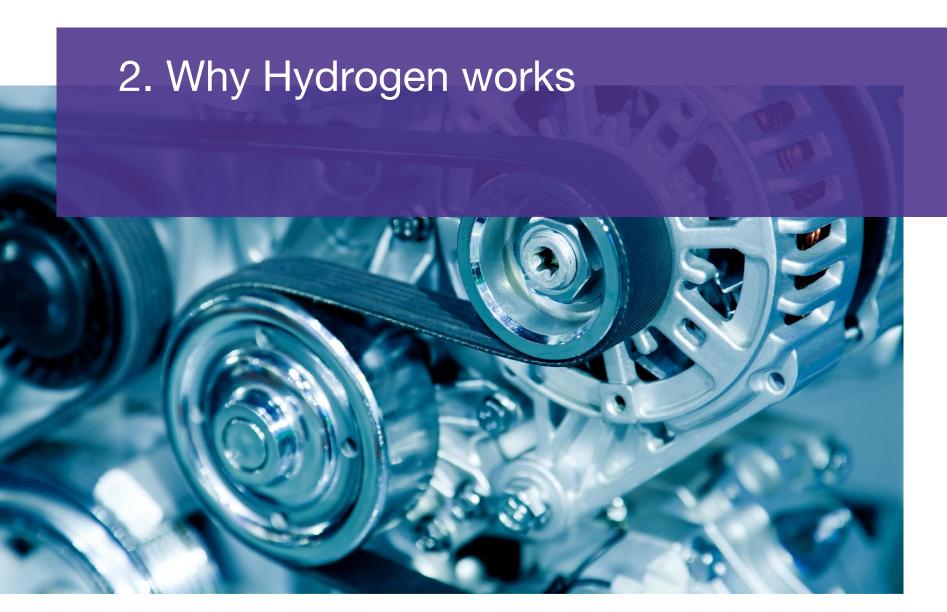
- Cheap and abundant oil has made us an incredibly successful society...
- At stake now is our fundamental mobility, and more...





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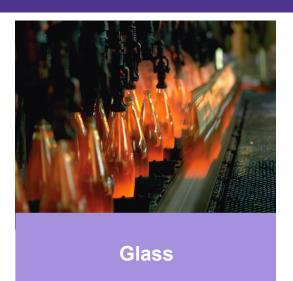




Hydrogen, many existing applications...

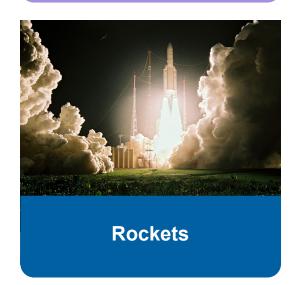












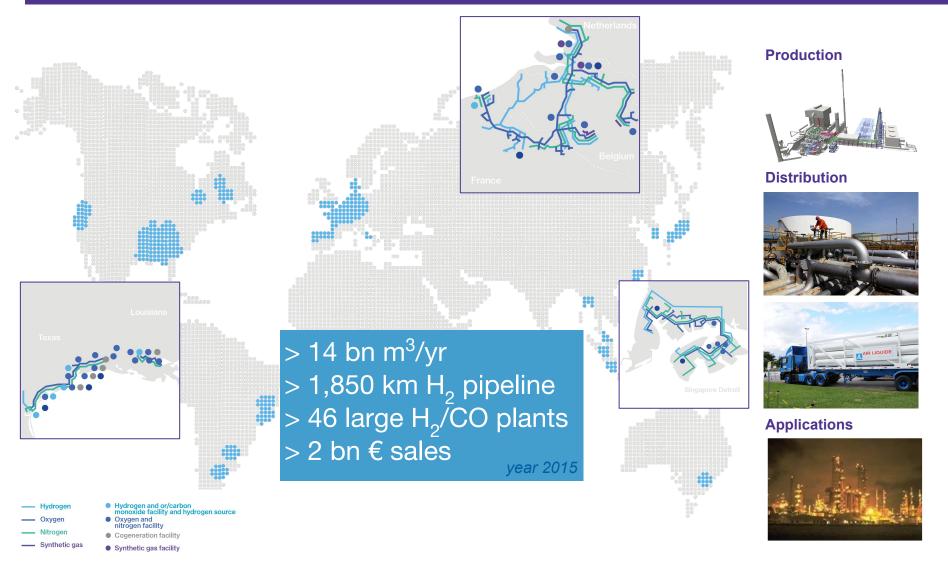


Fuel cell vehicle

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40 years of global investment in Hydrogen













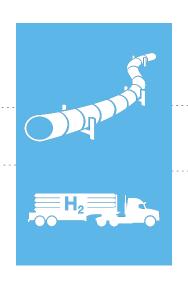
Hydrogen delivers dramatic transportation solutions

- ➤ Hydrogen is everlasting and is the most abundant element in universe
- ➤ H₂ produces zero emissions, just water
- ➤ Out performs electric battery solutions













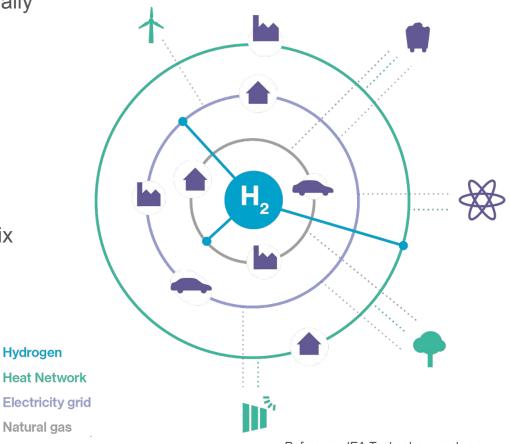
Renewable energies

Beyond mobility, H₂ is the energy vector of the future

Hydrogen

Natural gas

- H₂ can be produced from **any** regionally prevalent primary energy source
- Enhances energy system flexibility, through outstanding Energy Storage capabilites
- H₂ is critical to increase the share of renewable energies in the Energy mix



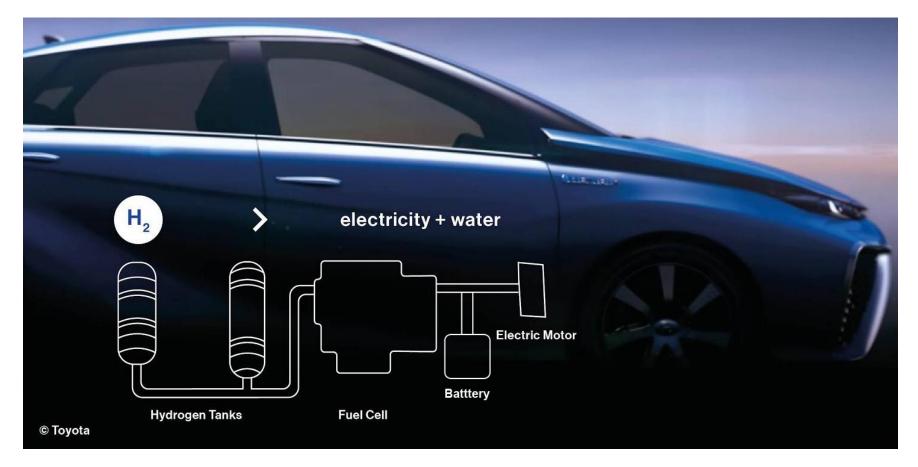
Reference: IEA Technology roadmap, Hydrogen & Fuel cells, 2015

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A fuel cell electric vehicle (FCEV)

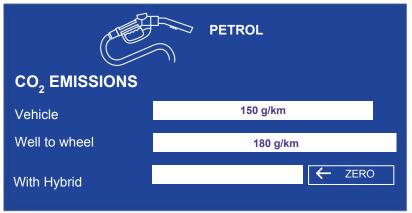
Producing electricity from Hydrogen and Oxygen can be applied to any vehicle – cars, buses, forklifts, trucks, trains, aircrafts

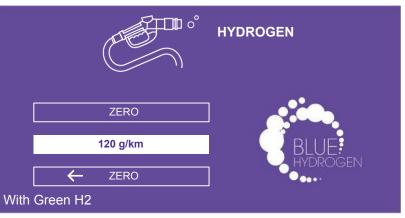


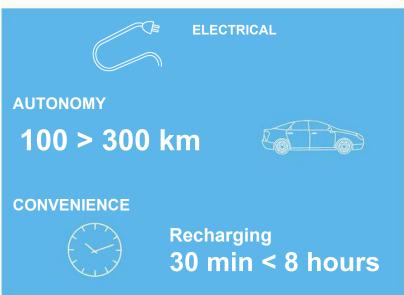
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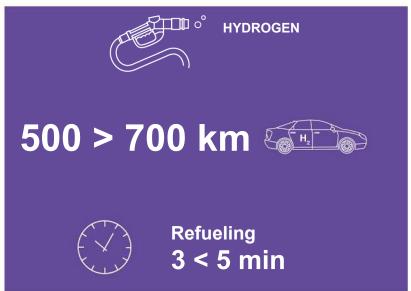


Hydrogen out performs all alternatives









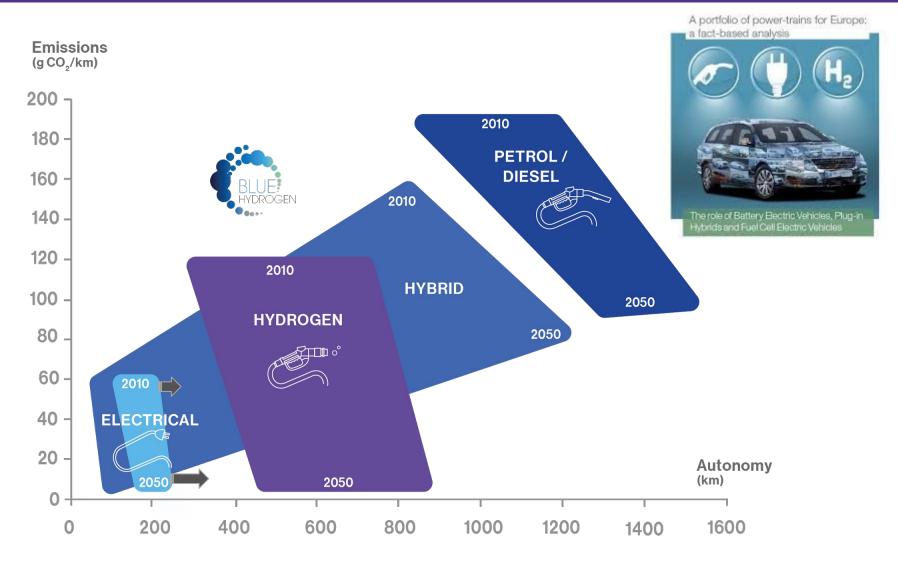
The world leader in gases, technologies and services for Industry and Health

Source: Mc Kinsey, 2011, EU Powertrain Report

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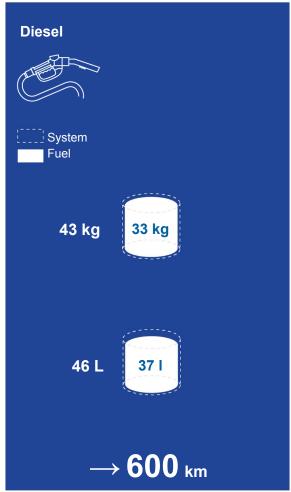
Hydrogen out performs all alternatives

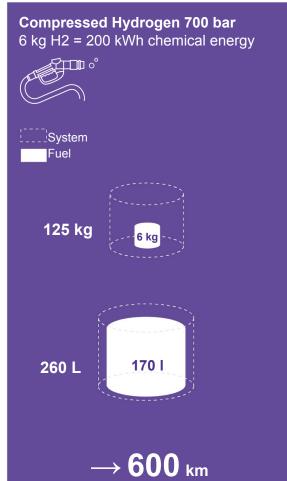


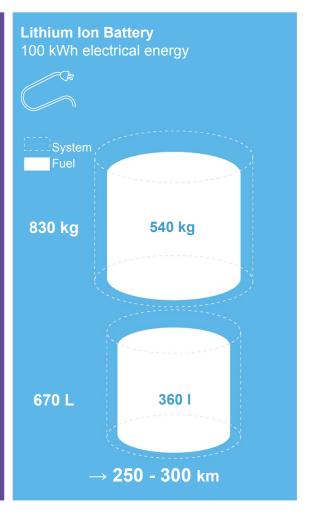


Energy density of H₂ packs the ultimate punch

Weight & Volume of Energy Storage Systems







Source: Opel

16

Major OEM's are leading the way



- Mirai commercialized since 2015
- Production capacity = 3,000 / yr
- 30,000 / yr from 2020



- Tucson commercialized since 2014
- Production capacity = 1 000 / yr
- 6,000 / yr from 2018









- Clarity commercialized since 2016
- Production capacity = 1,000 / yr

New model to be released in 2017



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Our ambition: leadership in H₂ Mobility

- Lead activation of H₂ Energy Markets in particular H₂ Mobility
- Be Major Mobility player Maintain leadership across the full value chain from H₂ production to delivery at the pump

CUSTOMER TECHNOLOGY INVESTMENT **EXPERIENCE**

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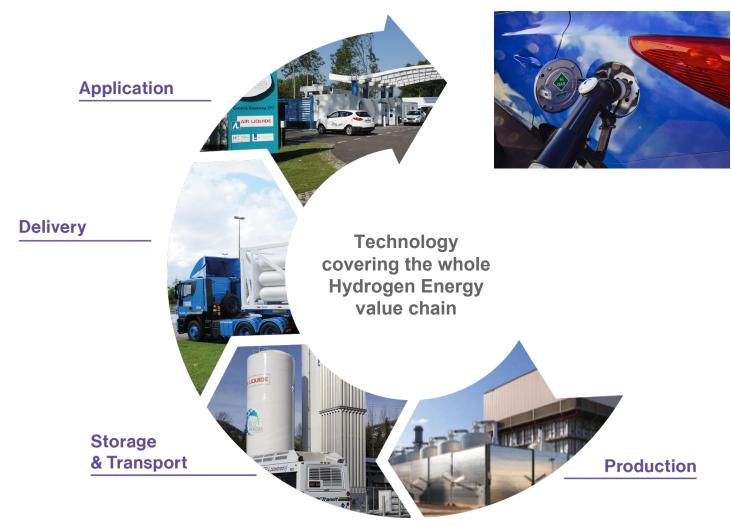
Towards leadership in H₂ Mobility – 3 pillars

TECHNOLOGY

2 INVESTMENT 3
CUSTOMER
EXPERIENCE

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Technology leveraged at every step in the chain



Efficient Sustainable Safe Reliable Competitive

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Everything we do leads to CO₂- free H₂ mobility

50% of H₂ energy from carbon-free processes by 2020

A commitment to meet both **environmental requirements** and **economic constraints**

Achieving "Blue H₂"

- 1. Natural gas reforming + CCS
- 2. Water electrolysis (renewable, nuclear)
- 3. Biomass gasification
- 4. Biogas reforming







Towards leadership in H₂ Mobility – 3 pillars

INVESTMENT

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2015 → 2017: Building up scale all over the world!



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Pioneering innovative H₂ mobility projects worldwide

Air Liquide Hydrogen Stations





Americas



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invested and operated by Air Liquide in 2015







Europe



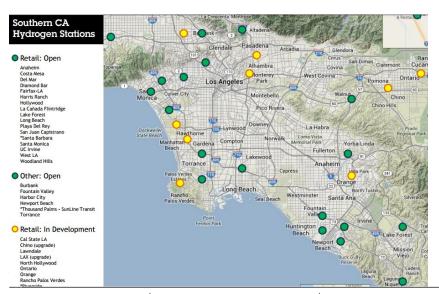


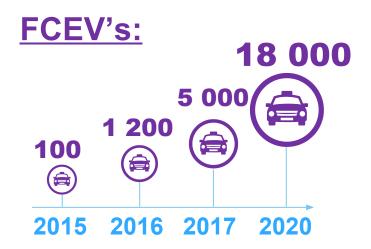


US / California – the ZEV effect

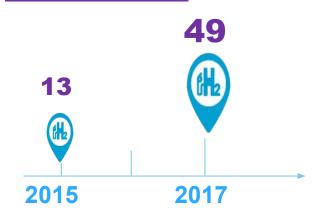


Anaheim H2 station



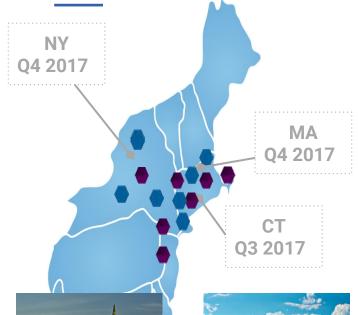


H2 stations:





US - Conquering the Northeast



Network of 12 Stations

Start-up over Q3-Q4 2017

Dedicated H₂ supply chain by

Project in collaboration with









New York

Bronx, NY Hempstead, NY Brooklyn, NY



Connecticut

Hartford, CT



Massachusetts

Braintree, MA Mansfield, MA



New Jersey

Site location TBA



Rhode Island

Site location TBA





Germany – H2 Mobility: Deploying at full speed!



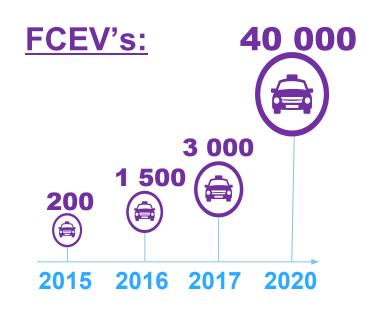
Air Liquide, Daimler, Linde, OMV, Shell and Total have agreed an action plan for the construction of a Hydrogen station network in Germany

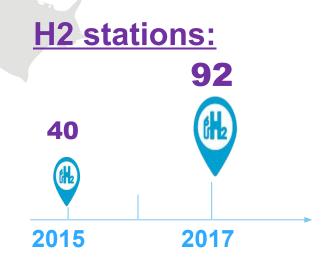
- 400 Hydrogen Stations by 2023 (100 by 2017)
- 350m € investment
- Max. 90 km distance between each station on motorways
- 10 Hydrogen Stations in each metropolitan area





Japan: Largest H2 station infrastructure in the world









Nagoya Atsuta



France: Innovative business models for clean mobility

HYPE Taxi Fleet Project - Paris



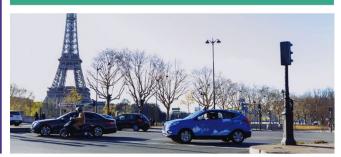


An emission-free Paris

Air Liquide

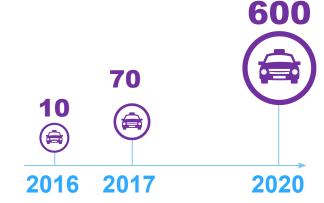
Key Enabler of the project

Launched in Dec. 2015, during COP 21





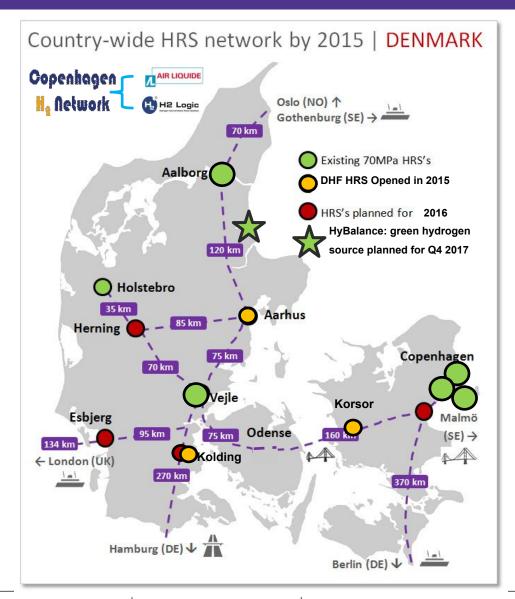
FCEV taxi fleet



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Denmark – A nationwide H2 network powered by wind







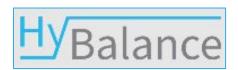








Denmark – A nationwide H2 network powered by wind



http://hybalance.eu/

Industrial Power-to-H2 demonstrator

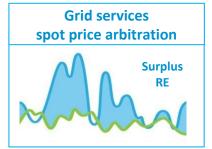


Local industrial customer



Industrial off-takers













Filling center

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1,25 MW PEM Electrolyser



Refueling stations

Complete
Wind-to-H2
supply chain

Start-up in October 2017



Country-wide HRS network by 2015 | DENMARK

Korea – Rolling out an ambitious roadmap!



- Green Car roadmap being actively implemented
- Innovative fleet business models







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Middle East – 1st H2 station in Dubai!



- 1st H2 station started in September 2016, with first Mirais deployed
- Scale-up of FCEV deployment in Dubai until 2020 World EXPO
- Collaboration between Air Liquide, ADNOC, Al Futtaim Motors / Toyota & Masdar (green power provider) to develop a H2 mobility roadmap in the USA



FC Buses: EU and China showing the way

Ongoing EU-funded fuel cell bus projects CHIC (✓ Aargau, CH –5 FC buses (2011) ✓ Bolzano, IT- 5 FC buses (2013) ✓ London, UK – 8 FC buses (2011) √ Milan, IT – 3 FC buses (2013) ✓ Oslo, NO – 5 FC buses (2013) √ Cologne, DE* – 4 FC buses (2011/14)√ Hamburg, DE* – 6 FC buses (2011/2015) High V.LO-City ✓ San Remo, IT – 5 FC buses (2016) ✓ Antwerp, BE – 5 FC buses (2015) √ Aberdeen, UK – 4 FC buses (2015) Hy Transit 💮 ✓ Aberdeen, UK – 6 FC buses (2015) Countries with (upcoming) fuel cell buses In operation Planned operation

Ongoing EU-funded fuel cell bus project

3Emotion @

- Cherbourg, FR 5 FC buses (2017) South Rotterdam, NL - 2 FC buses
- South Holland, NL 4 FC buses (2017)
- London, UK 2 FC buses (2017) Antwerp, BE - 3 FC buses (2017)
- Rome, IT 5 FC buses (2017)

Current national/regionalfunded fuel cell bus projects

- √ Karlsruhe, DE * 2 FC buses (2013).
- ✓ Stuttgart, DE * 4 FC buses (2014) Frankfurt, DE * - 1 FC bus (2016)
- Arnhem, NL* 3 FC buses (2017)
- Groningen, NL* 2 FC buses (2017)
- Eindhoven, NL* 2 FC buses (2016)



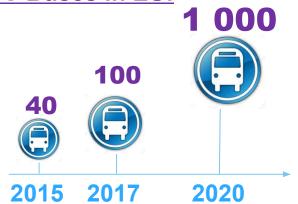


Next stops:



(2015) Operation start / planned start Co-financed by regional / national

FC Buses in EU:







Looking beyond 2017...

Hydrogen and Fuel Cell Electric Vehicles are at the Tipping Point!



- Early movers have proven that it is sustainable!
- **More players need to join the game to further increase the momentum:**Car OEM's, Energy companies, financial investors, governments...

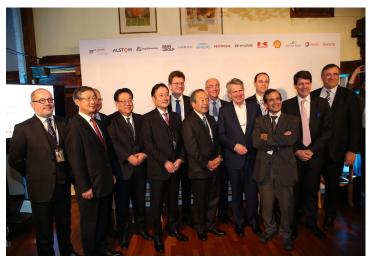


Launching oF Hydrogen Council, Jan 2017 in Davos

13 Companies and their CEO's joining forces to voice the vision and the ambitions of the Hydrogen industry Hydrogen acknowledged as a key solution to empower the energy transition

A further lever to accelerate **H2 infrastructure & FCEV deployments!**





























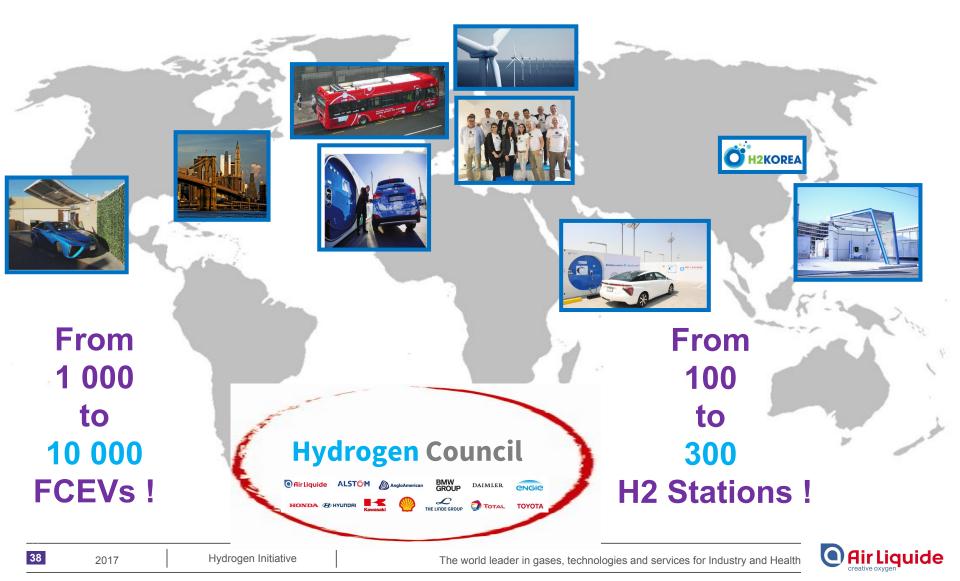








2015 → 2017: Building up scale all over the world!



Towards leadership in H₂ Mobility – 3 pillars

CUSTOMER EXPERIENCE

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Delivering a new mobility experience...

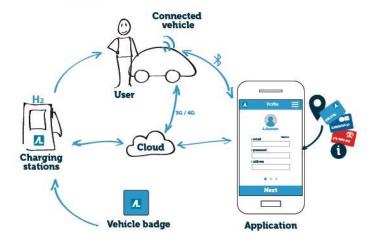
Enhancing every experience to create a clean and hassle-free future for customers

Critical aspects of the experience we deliver

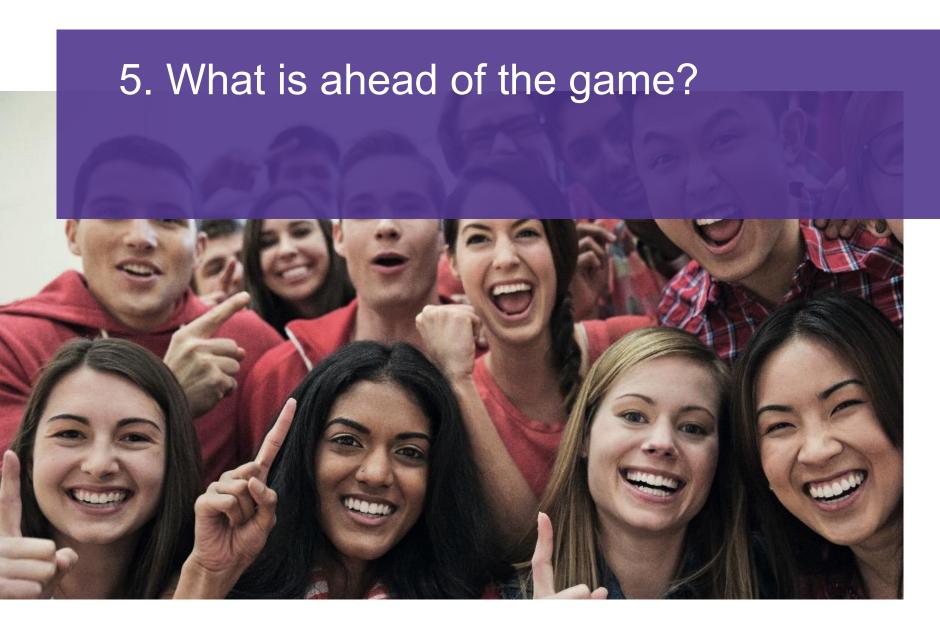
- Accessible and ergonomic stations
- No waiting time, fast charging time
- Convenient payment
- Silent and comfortable cars
- A totally connected experience
- **Leading towards full freedom** in mobility







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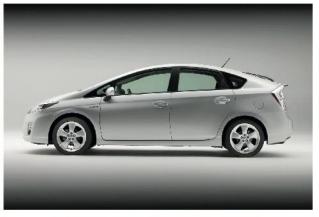
Sustainable mobility is within our grasp

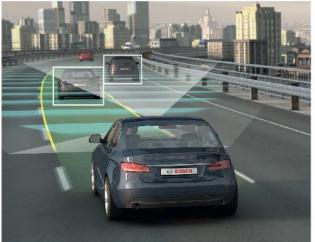
Transition evolving at unprecedented pace

- Car
 electrification
 (hybrids, battery
 electric, FCV, e.g.
 Prius, Mirai...)
- New mobility models (Uber, car sharing...)
- Autonomous vehicles













Political and economic initiatives are accelerating transition...



Gov. Yoichi Masuzoe -"demotorization" 2020 Olympics



Clear signs of support around the globe

- Japan: M. Abe's commitment towards a H₂ Society
- Korea: New Green Car roadmap (Dec. 2015)
- Europe: EU-funded programs (FCH JU, TEN-T)
- ZEV Allianz : US (California, NE), Germany, Netherlands

"I have no doubt that Japan comes to the 'Front runner' of hydrogen energy race. I commit to promote hydrogen innovation much harder." - Prime Minister Abe (April 2015)

But need to further incentivize Demand and Offer to accelerate the transition

- Customers
- Car OEMs
- Infrastructure developers



Innovative business models to accompany new usages...

Captive fleets are catalysts for take-off

Captive fleet niches: buses, light commercial vehicles, taxis





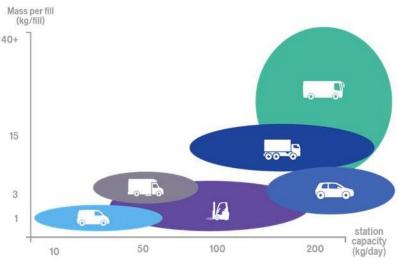


Targeting
70 taxis
by the end of 2016

and 600 within 3 years

Speeding-up energy transition for taxis





Value is created by mutualising Hydrogen Stations infrastructure with private users

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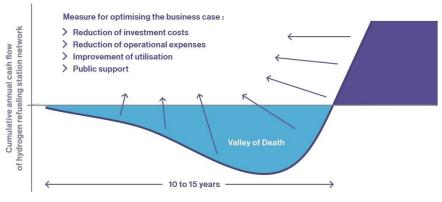


We are finding solutions to infrastructure challenges

Main issue

 Under-utilization of Hydrogen Stations and "Valley of Death" periods

H2 Station – cash flow curve



Source: IEA, H2 roadmap 2015

Innovative funding solutions

- Guarantee mechanisms from Governments attract Private Debt and secure lenders against FCEV ramp-up risk
- Managed through issurance and buy-back of Carbon Tickets

Advantages

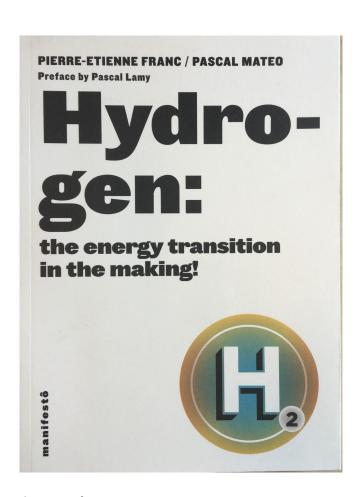
- Attract private capital into H_a infrastructure development (banks, funds)
- Convergence of interests between project promoters and Governments
- Limited impact on budget/public debt → Strong leverage effect

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To know more about Hydrogen...

"The energy revolution is in the making and it will involve hydrogen!"



buy on Amazon

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