

Alain Brissaud, Head of Business Development Finance, SAP France





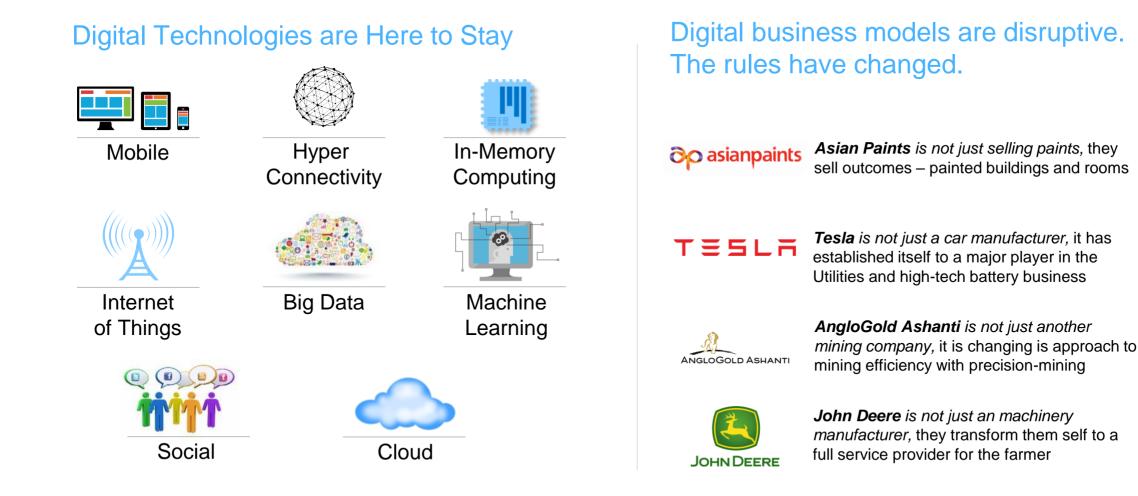
Digital Finance

What will it mean for the CFO?



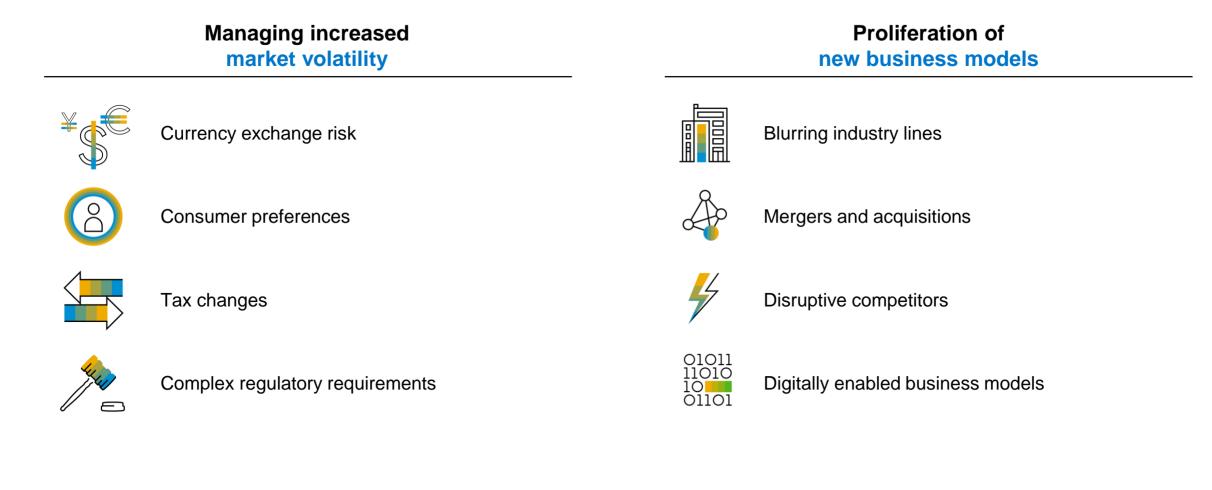
The world is changing quickly

Digital technologies are disrupting business models in EVERY industry



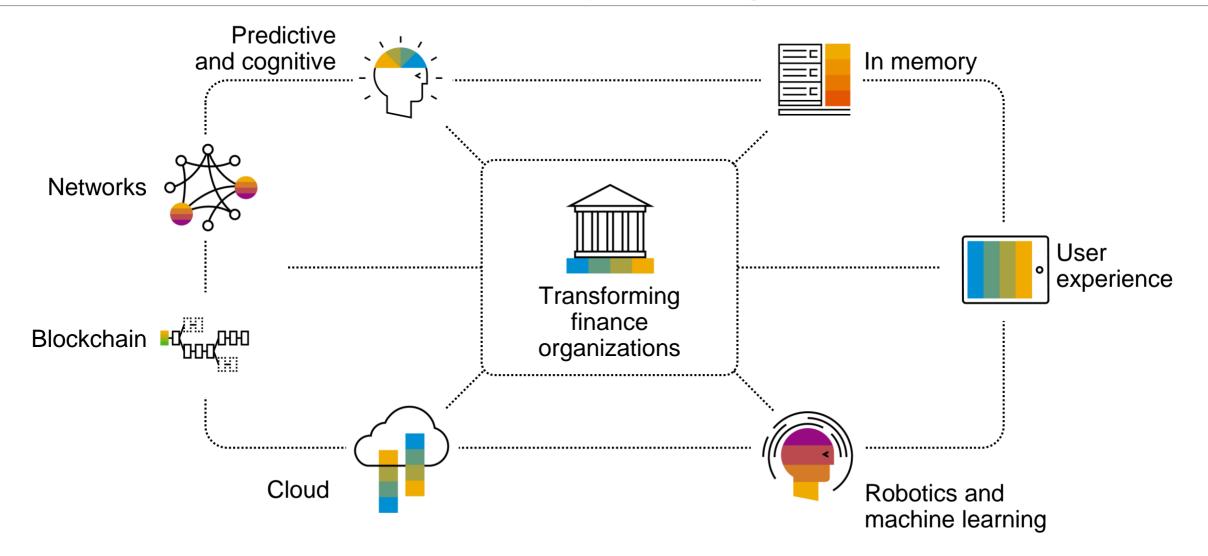
New Business Models create Opportunities and Challenges

Finance transformation will help drive innovation and manage volatility



Digital Technology is transforming how Business gets done

The future of the finance function will be determined by new technologies



Digital finance : from Process driven to Data driven

Real-time, continuous processes with no manual processes or media breaks

Full transparency of all information accessible to everyone in the moment



HANA overview

Re-think Data Management for Real-time Business

Need to eliminate redundant data copies, materialization and models

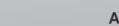


A Common Database Approach for OLTP and **OLAP Using an In-Memory Columnar Database** Hasso Plattner

Separated Transactions + Analysis + Acceleration processes



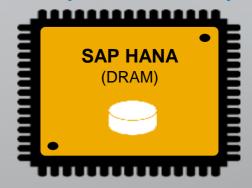
Transact



3 copies of data in different data models

- Inherent data latency
- Poor innovation leading to wastage

One atomic copy of data for Transactions + Analysis, All in Memory



- Eliminate unnecessary complexity and latency
- Less hardware to manage
- Accelerate through innovation and simplification

imagine

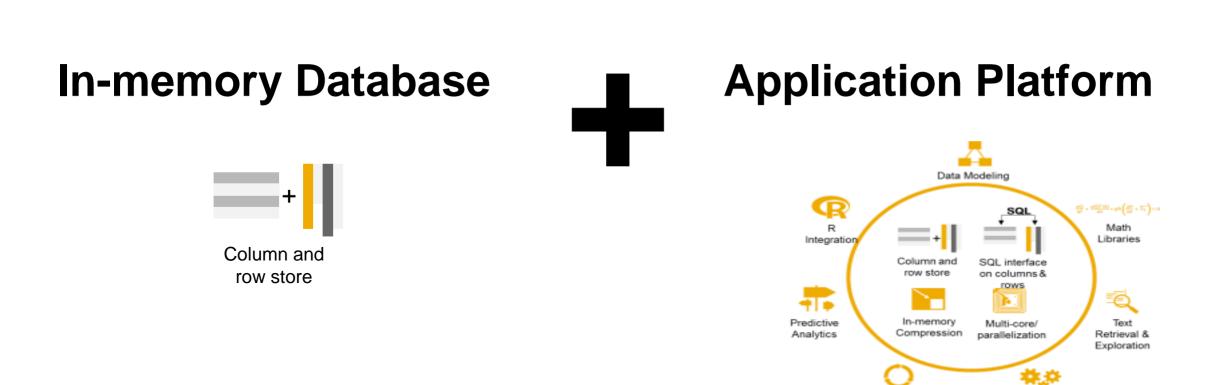
... responding in real-time to changes in demand for higher market responsiveness

... empowering employees with real-time business insights for higher engagement

...connecting to machines and devices in realtime for higher customer service

... delivering personalized offers in real-time for higher customer experience





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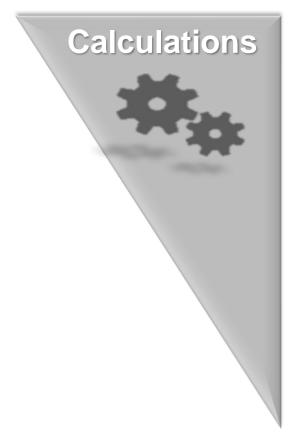
Application

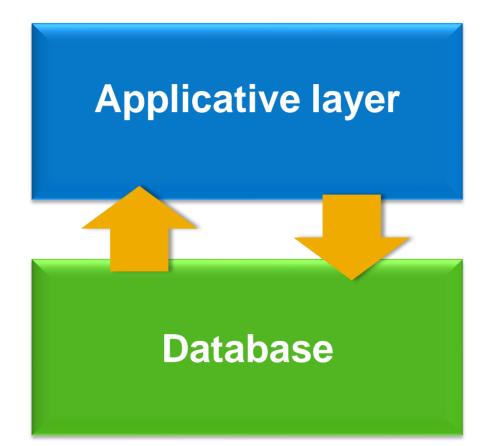
Server

Scripting

Avoid bottlenecks Rethink the three-tiers paradigm

Today



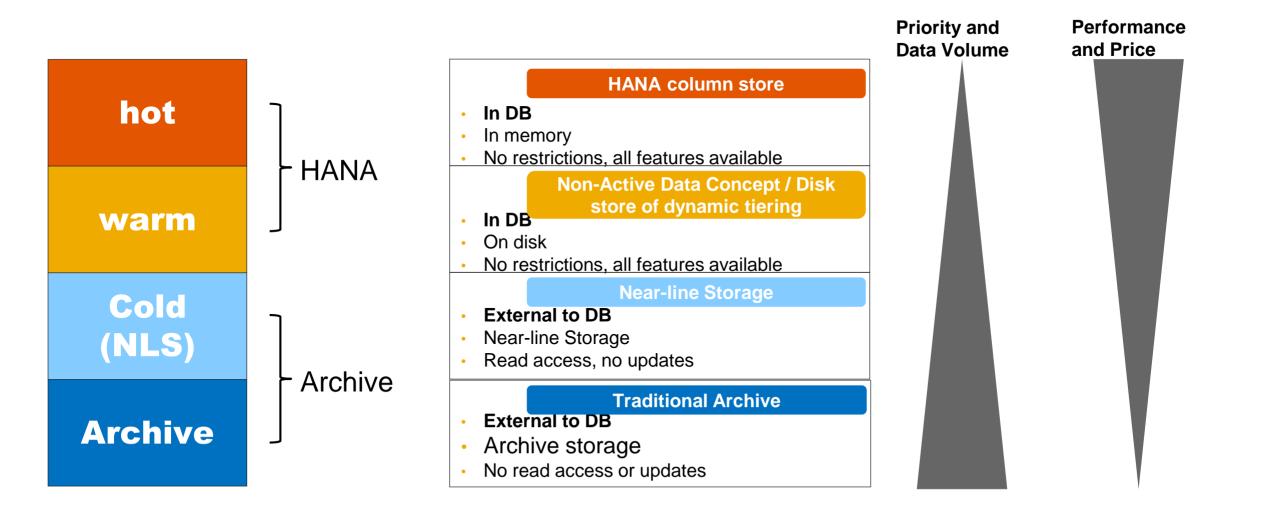


With HANA



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SAP HANA Platform Introducing SAP HANA Dynamic Tiering



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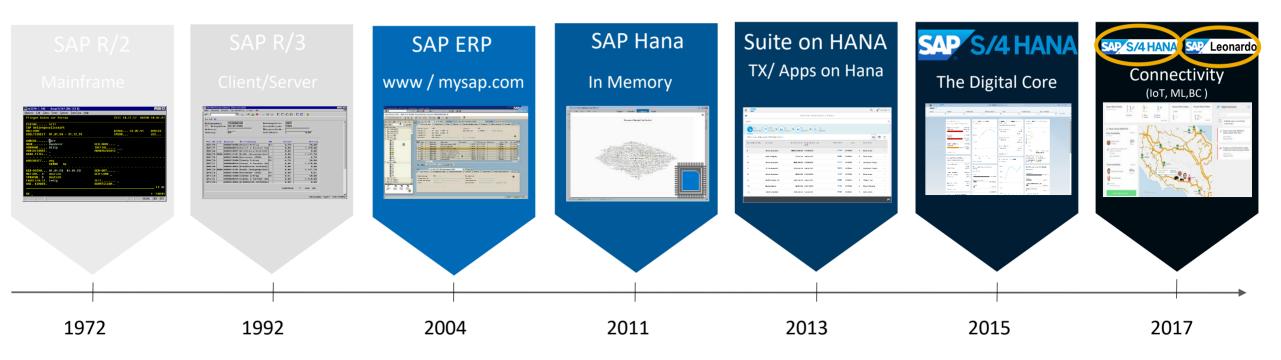


S/4 HANA New ERP Suite for ultimate simplification

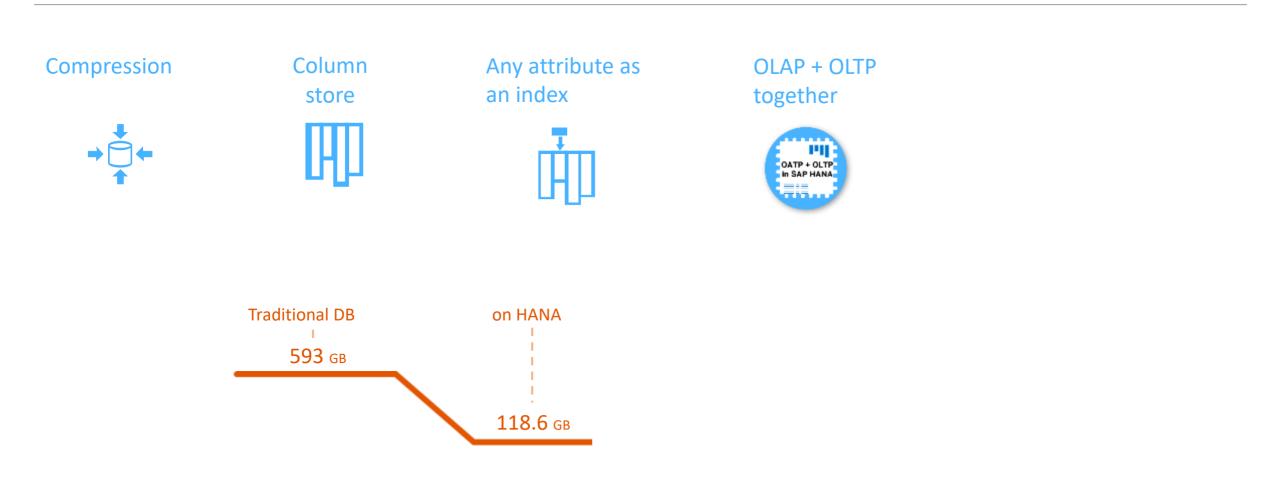
We've come a long way together

- Integration
- Standardization
- ✓ Globalization
- ✓ Trust

- 45 years of innovation across industries
- ✓ **300,000+** customers
- ✓ 74% of the world's transaction revenue touches an SAP system
- ✓ Always providing multiple ways of innovation adoption



Data Footprint

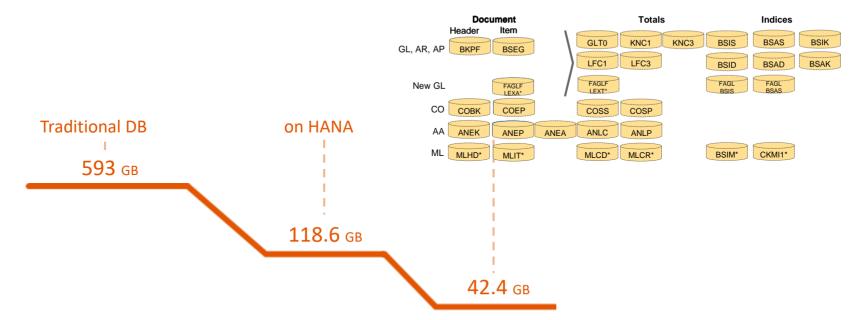


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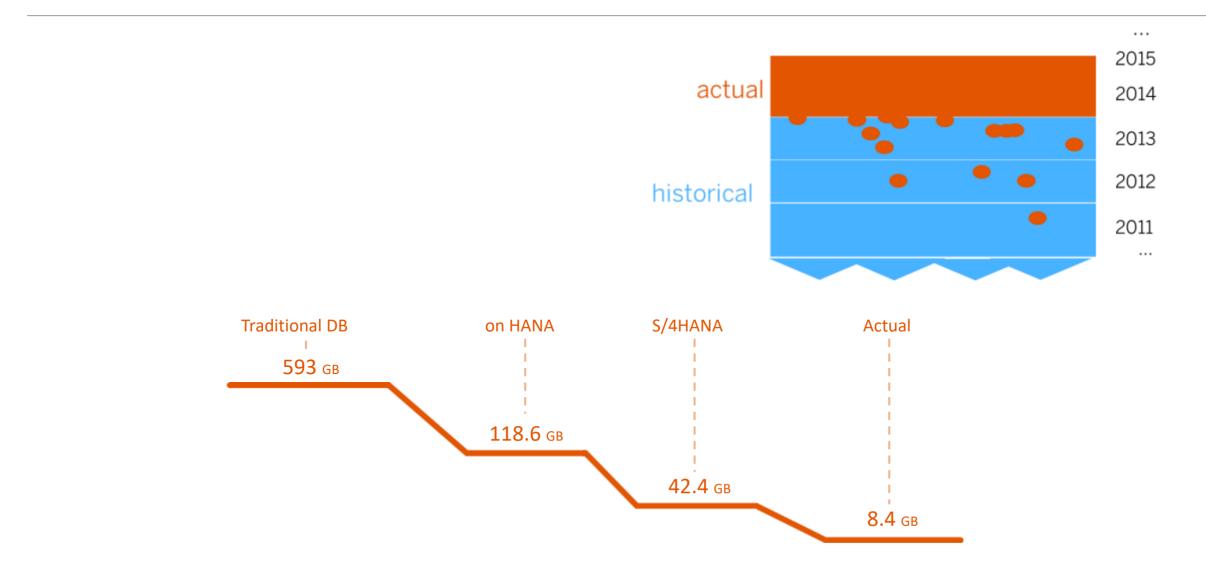
Data Footprint

SAP Finance with aggregates and indices

Finance



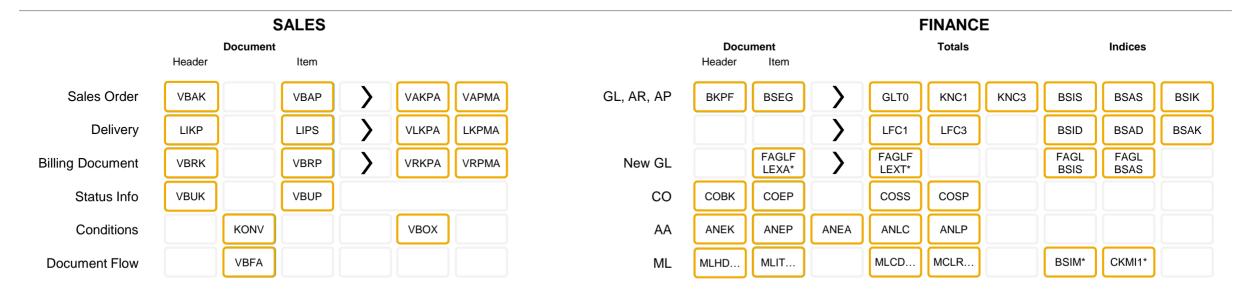
Data Footprint



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Simplifying database & table structures to prepare for scale





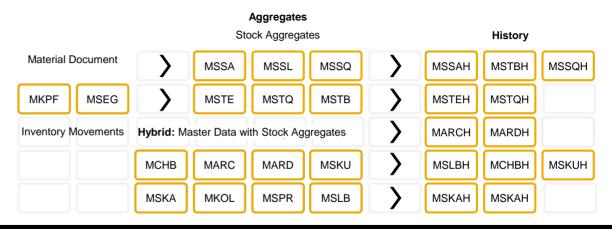
SAP Business Suite

MATERIAL VALUES

Valuation in MM or Valuation ML

Aggregates

id: Master Valuated S		History				ML Valuation
MBEW	>	MBEWH	CKMLCR	MLPP	CKMLPP	CKMLPPWIP
EBEW	>	ЕВЕШН	CKMLPP	MLCR	CKMLCR	CKMLKEPH
QBEW	>	QBEWH	MLHD	MLCRF	MLCD	CKMLMV004
OBEW	>	OBEWH	MLIT	MLKEPH	CKLMMV004	



MATERIAL QUANTITIES

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SAP'S DATA FOUNDATION

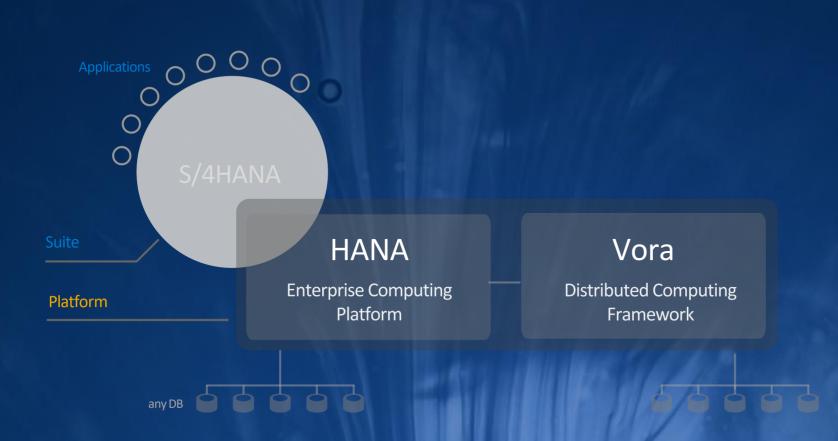
HANA

Enterprise Computing Platform

Vora

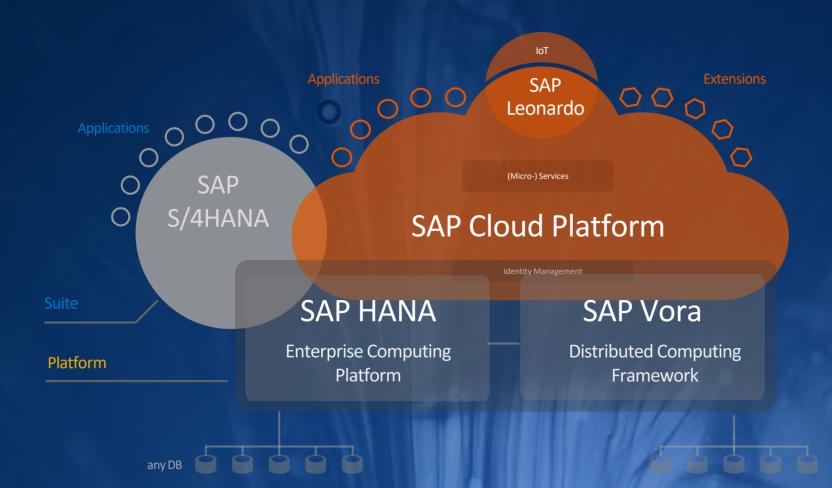
Distributed Computing Framework

THE SAP DIGITAL CORE



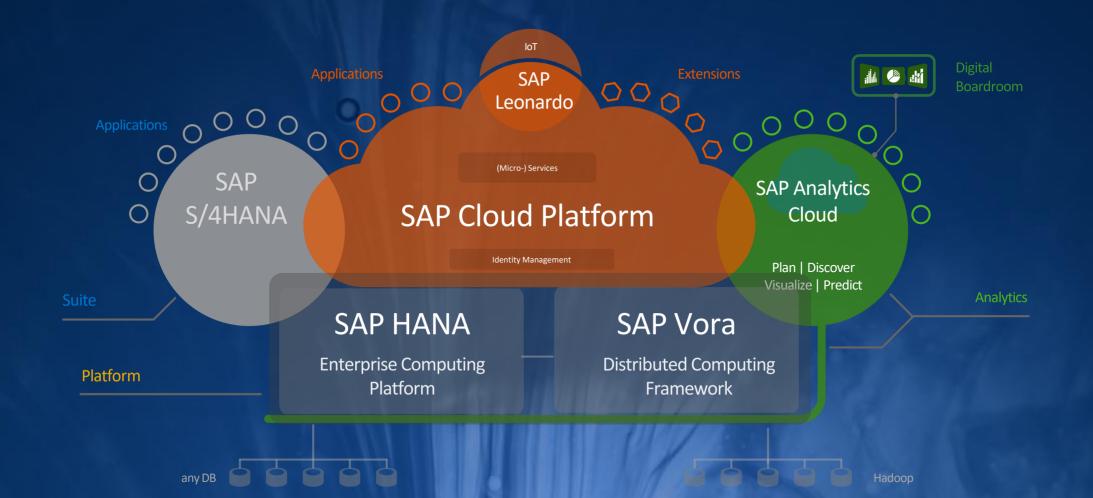
Hadoop

LA PLATEFORME TECHNOLOGIQUE SAP DE TRANSFORMATION DIGITALE

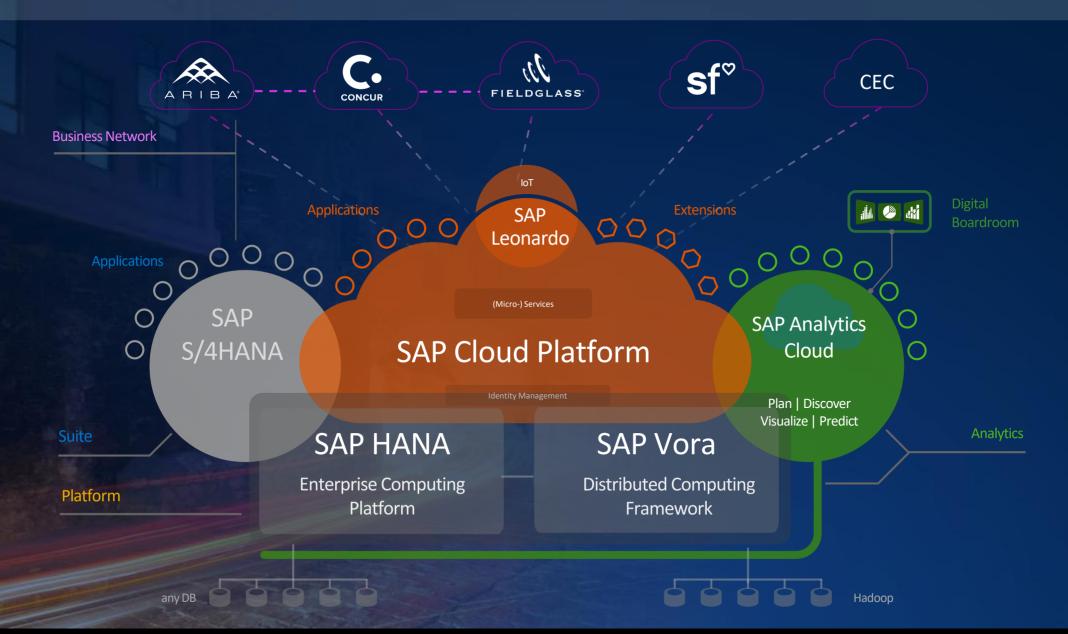


Hadoop

LA PLATEFORME TECHNOLOGIQUE SAP DE TRANSFORMATION DIGITALE



La plateforme SAP pour l'Entreprise digitale dans le Cloud



+3,500 Startups on board with SAP HANA





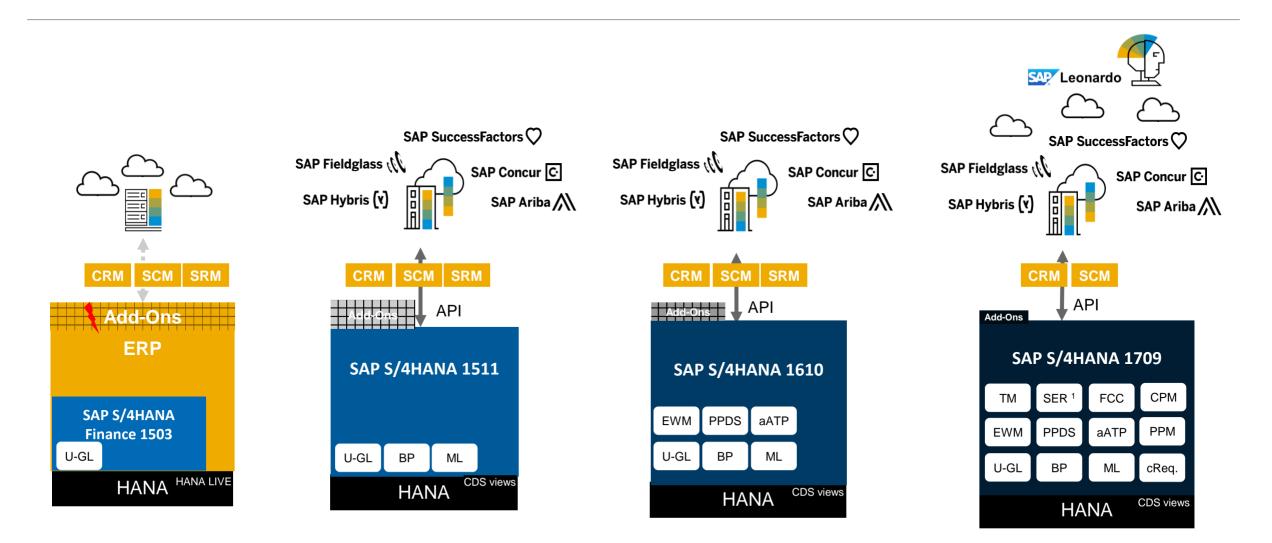
SAP S/4HANA Finance

Key architectural elements



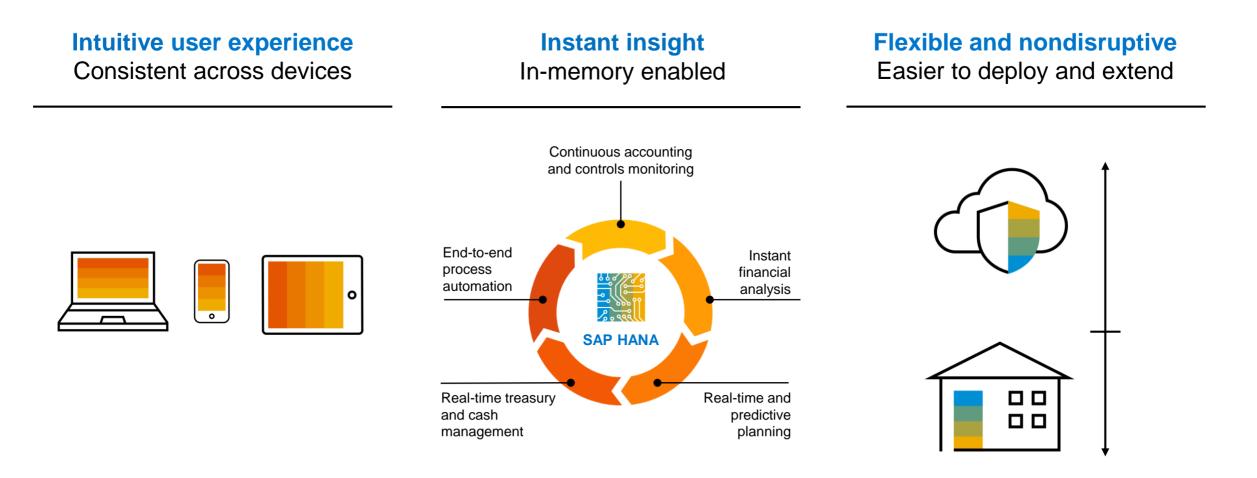


The evolution of SAP S/4HANA with full speed ahead



SAP S/4HANA Finance

The foundation for enabling finance transformation



Consumer-grade User Experience

Compelling user interface – easy-to-use from macro to detailed view



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Real-time Line Manager Insights

Holistically address operational and strategic analytical needs

Support predefined reports and visualizations as well as self-service analytics

Deliver real-time planning, forecasting, simulation, and prediction capabilities

Eliminate inconsistencies with one accurate, up-to-date, single version of the truth

Meet the needs of varying finance organizations with comprehensive selection of analytics and reporting

SAP Digital Boardroom

- Total transparency
- Instant data-driven insights
- Simplified steering meetings

SAP Analytics Cloud

- Business intelligence
- Planning, forecasting, and simulation
- Predictive



Analytics within SAP applications

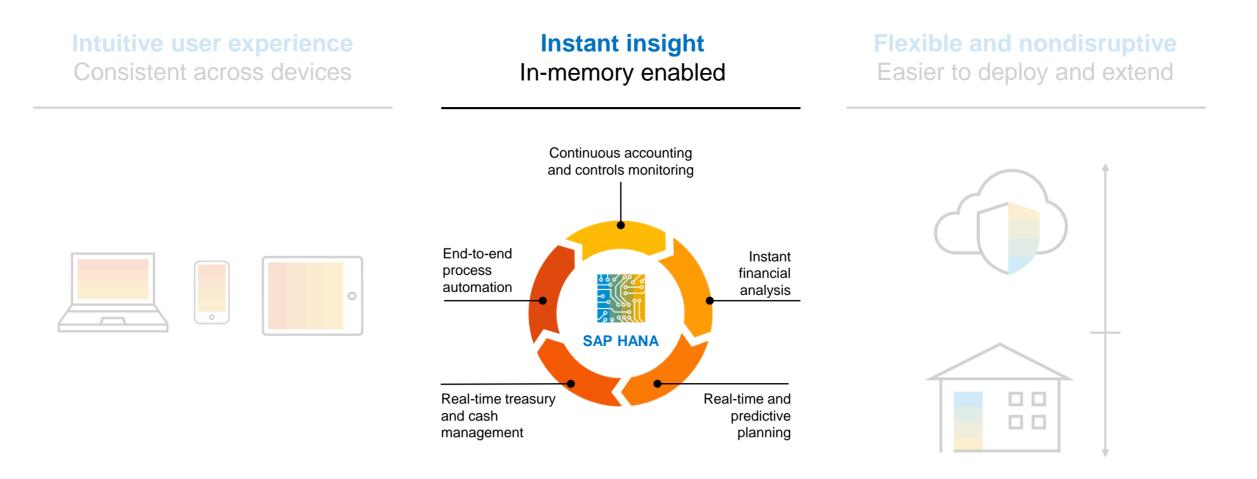
- SAP S/4HANA embedded analytics
- SAP Fiori integration
- Predefined reports and visualizations
- Deeper insights into profitability

SAP HANA analytical platform

- Mixed architecture
- Predictive analytics engine
- Data quality
- Data governance

SAP S/4HANA Finance

The foundation for enabling finance transformation



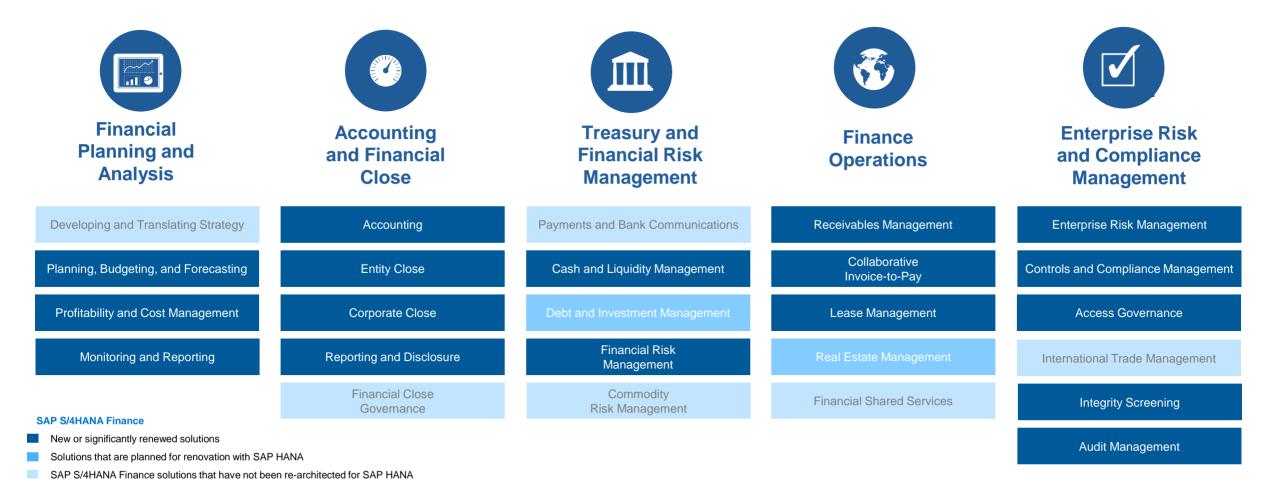
The Path forward

Reimagine and transform finance



Easily architect new business models, based on new usages Deliver instant insight into the hands of the business Provide continuous insight into risks, controls, and performance Approach automated "lights out" finance process

SAP Empowers the CFO and the Finance Teams



ACCOUNT GROUP SELECTION

Repuil	D			~	-	
	R	Ξ	Ρ	υ		

Profit Before Tax

Filter by Company Code

All 490 Company Codes applied

> Account Hierarchy Version

ACCOUNT GROUPS

Acc	ount Group	Balanc 2016 (EUR		
~	Profit Before Tax	242m)		
>	Non-operating Profit	-83m)		
>	Operating Profit	325m)		

2016 31

2014

 \sim

2015



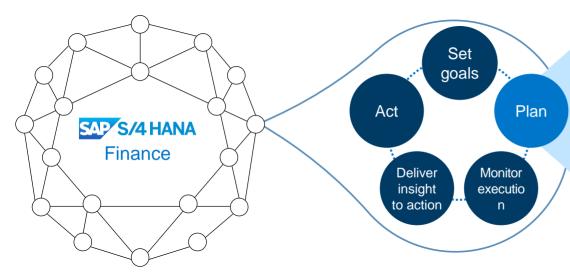
START BY SELECTING ACCOUNTS FROM LEFT-HAND MENU

2

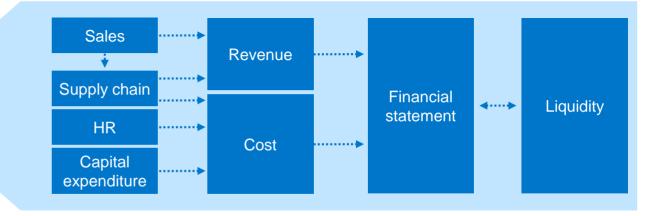
Dynamic planning and analysis BPC for S4/Hana

Integrated budgeting embedded in closed loop performance management

Responsiveness to changing business environment



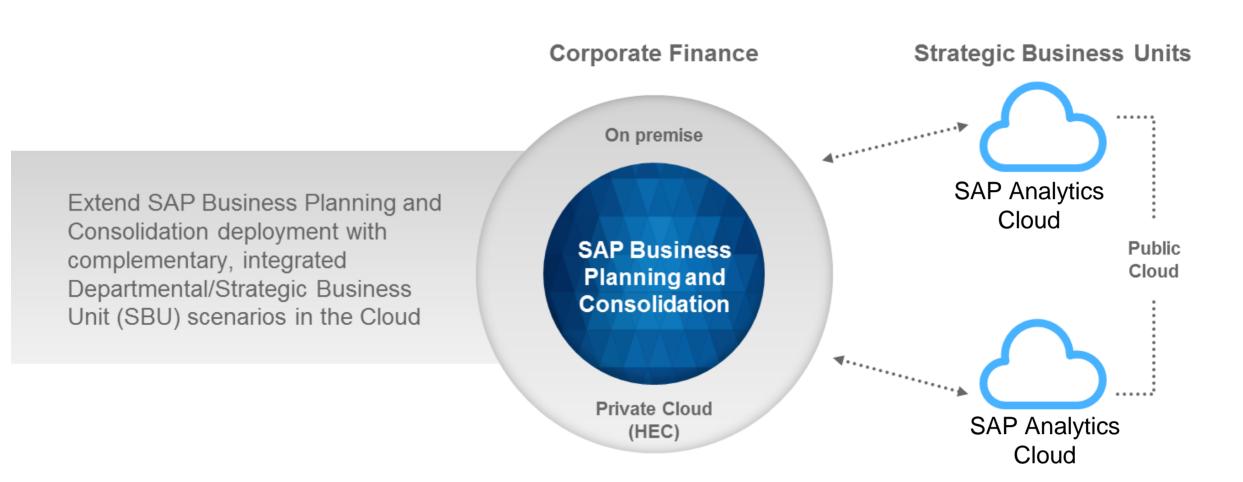
- Link operational decision with strategic goals
- Monitor execution in real time
- Trigger mitigation and actions



- Integrated budgeting and forecasting
- Embedded planning with real-time access to transactional data
- Built-in predictive and simulation capabilities

Financial Planning

& Analysis



Integration with SAP Analytics Cloud

Hybrid Scenario



Real-time Customer and Product Profitability

Sevenues



Profitability characteristics at line-item level in real time, over time

Root cause analysis and traceback based on single source of truth

All-in cost transparency for cross charging, process improvements, and pricing

Self-service comparison of performance by customer, product groups, or other dimensions (including flexible hierarchies)

New dimensions Aggregation and analysis of granular data for profitability reporting Advanced (and full) Primary costing SAP S/4HANA SAP PERF MGT Transactions Simulation Prediction Analysis SAP HANA Time

Continuous Accounting

Accelerate accounting with real-time integration of GL, fixed assets, AP, AR, inventory, revenue, and costs

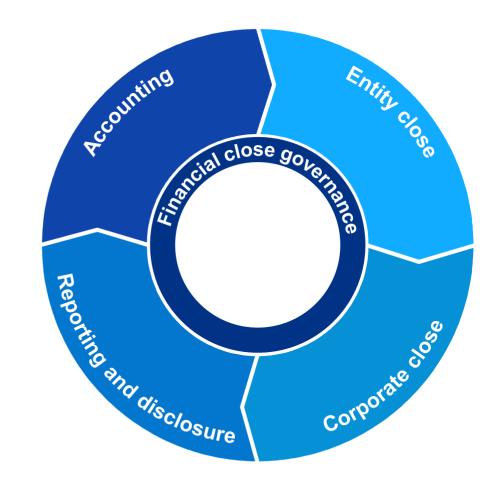
Collaborate effectively and automate processes with event-driven execution

Reduce cycle time through automation, integration, collaboration, and streamlining of processes

Provide central monitoring and self-service access to financial information with drill down

Deliver better insight at any time from anywhere – virtual "soft close"

Streamline population of Financial Consolidation packages (FC now includes an S4 connector)

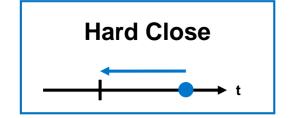




Predictive Accounting

Predictive accounting in relation to closing





Accuracy and Confidence

- Disclosure externally with focus on compliance
- Respond to increasing external scrutiny
- Comply with strict regulations

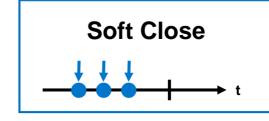
Required

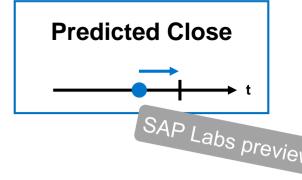


Fast Close

- React to requirements for faster filing, acceleration
- Provide evidence for the quality of the finance department
- Analyze data with more time available
- Elimination of tasks

Desired





Instant Insight

- Improve management and control of operations
- Allow for immediate decisions
- Highlight service provider approach of Financials department
- Boost fast close

Inspired and Admired

Perfect Planning, Automation and Monitoring – SAP S/4HANA Financial Closing cockpit

SAP Labs preview **Benefits** nancial Closing Calenda Closing Proceess Overview Accounting Principle for EMEA Company 003 Company M Company 000 80% 86% 20% Faster Entity Close through 10.321 M FUR 23 321 M EUR 10 331 M E 8 improved closing efficiency Accounting Principle for Asia Company 00 Company 003 Company 000 20% 80% 86% 80% Onen Task Lists (7) 23.321 M EUR 10.321 M EUR 10.321 M FUR 10.321 M EUR Governance and Compliance Task Nam 45% Accounts Receivable 2017 Pt Accounts Pavable 20.01 2017 Planned Duration: Planned Duration 07.01.2017-10.01.2017 07.01.2017-10.01.2017 Tank Mame 100% 100% 38% 2017 Pt 28 tasks, 100% finish 28 tasks, 100% foikhd 20.01.2017 Transparency and Insight New LAUNCH* with 1709 - Part of SAP S/4HANA Core - Fiori-Renovation Future Direction: cloud, automation & intelligence

Capabilities

Automated closing tasks, even in remote systems and powerful, user-friendly application for manual tasks

Collaboration, notifications, and workflows

Define a global game plan for the entity close; leverage it for multiple org units and closing cycles

Audit trail, logging, documentation

Real-time insight into the closing status Monitoring by subsidiaries and headquarter Close Analysis

15-25% s

Faster Closing cycle – while ensuring high quality compliant results

Source: SAP Performance Benchmarking

* This is the current state of planning and may be changed by SAP at any time without notice.

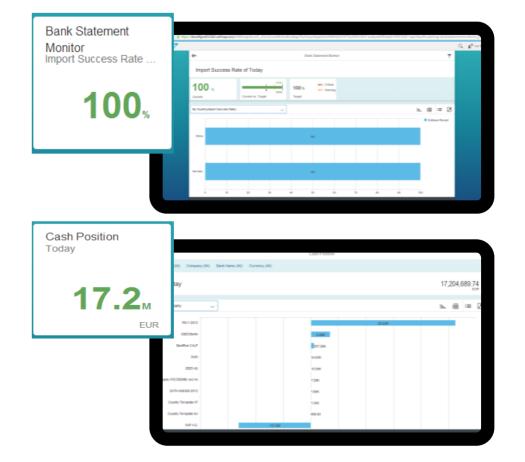
Real-time actual to plan Cash Cycle

Easily consolidate all cash data from SAP and non-SAP systems into one single version of the truth Monitor critical KPIs and have real-time overview and response to cash requirements

Centralize bank account management including overdraft limit and bank risk analysis management

Simplify and automate cash analysis and liquidity management, reducing banking fees and borrowing costs

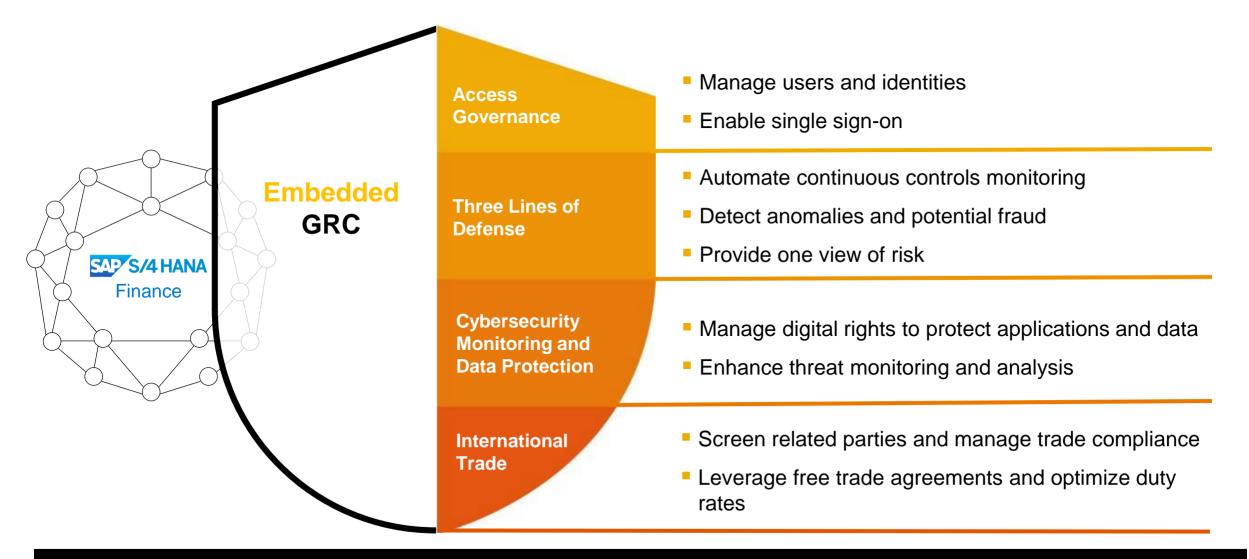
Improve control and compliance through integrated signatures with change history and workflows





Embed Governance, Risk, and Compliance in SAP S/4HANA Risk & Compliance

Manage risk and improve performance



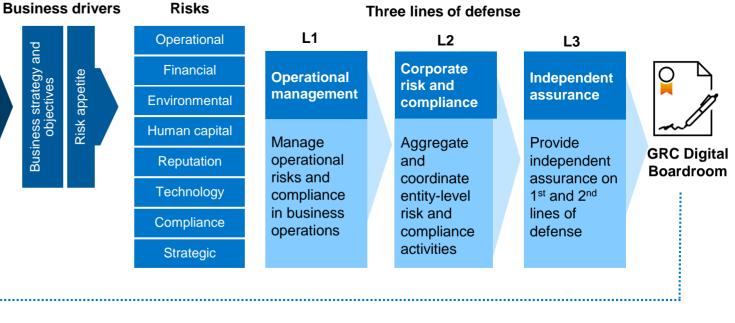
Three Lines of Defense

- One view of strategic objectives and related risks, controls, and issues
- Key risk indicators to highlight realtime changes in risk levels

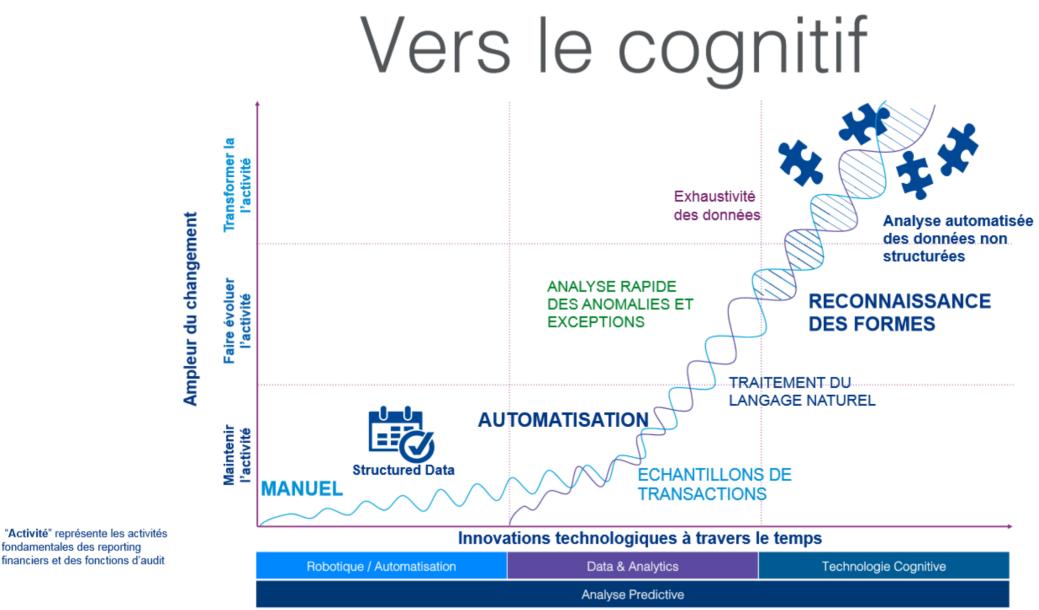
Board and executive management

- Automated controls within key processes to provide up to 100% population coverage with exceptionbased alerts
- Regulatory requirements aligned to controls and policies
- Screen third parties and detect anomalies and fraud

Embed risk and control monitoring in SAP S/4HANA







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fondamentales des reporting

Market Trends – Digital Transformation New forms of "Systems of Intelligence" emerging ...



Artificial Intelligence & Machine Learning, IoT, Insights

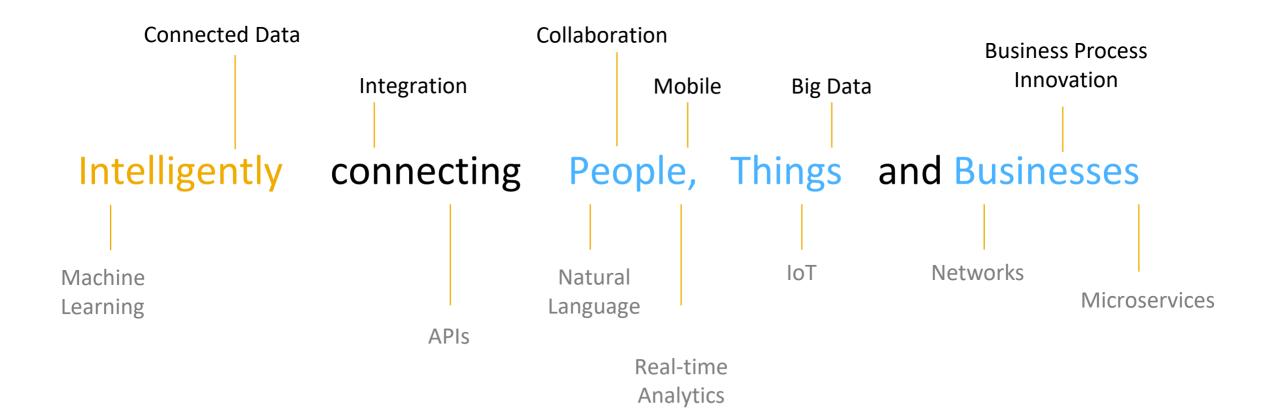
 By 2018, 75% of enterprise and ISV development will include Artificial Inteligence or machine learning functionality in at least one application, including business analytics tools - IDC

Embedded Machine Learning, Analytics providing built-in guidance

- Developers are adopting embedded Machine Learning to build new analytic applications taking on new market opportunities
- By 2019, APIs will be the primary mechanism to connect data, algorithms, and decision services distributed across digital economy value chains, clouds, and datacenters.- IDC

Conversational Applications: the new User Experience

- Completely re-imagined user interface and experience
- By 2019, natural-language generation will be a standard feature of 90% of modern BI platforms - Gartner

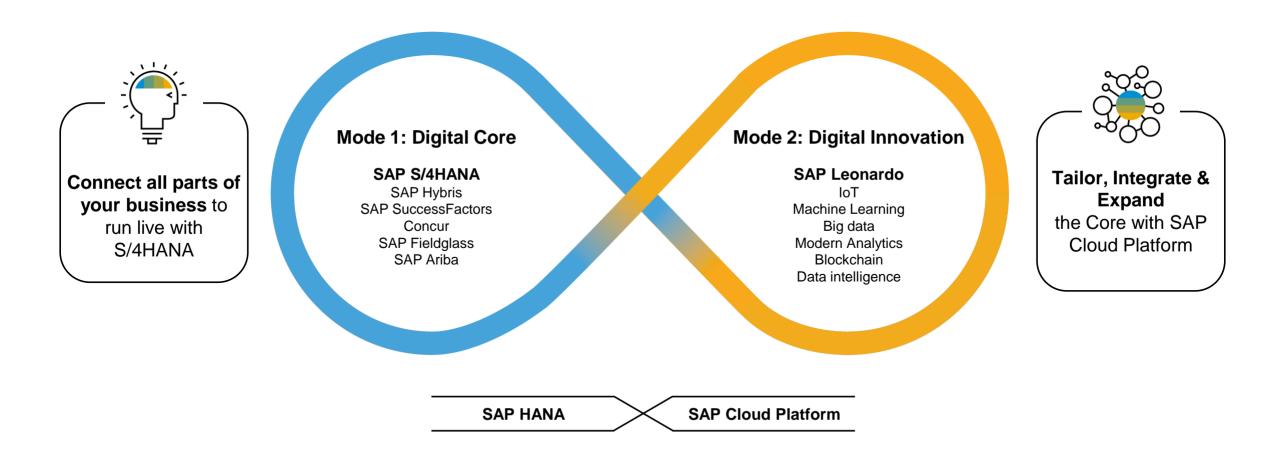




The digital innovation system that enables you to innovate at scale to confidently redefine your business.

The Bi-Modal Architecture of the Modern Enterprise

A Digital Core and a Digital Innovation System



Systems of Record

(business processes)

- SAP S/4HANA
- SAP Hybris
- SAP SuccessFactors
- Concur
- SAP Fieldglass
- SAP Ariba

SAP Leonardo makes SAP applications more intelligent and capable.

System of Intelligence

- Internet of Things (IoT)
- Machine Learning
- Analytics
- Big Data
- Blockchain
- Data Intelligence
- Design Thinking

SAP Leonardo delivers capabilities to create and scale new intelligent applications.

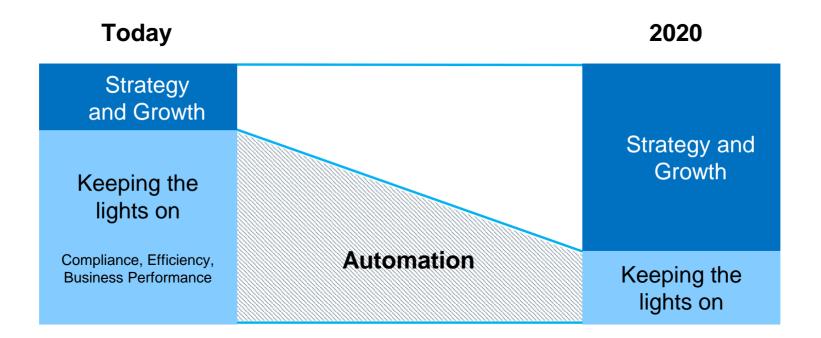
- SAP Leonardo

The next Level of Automation:

Intelligent Finance Applications with SAP Machine Learning

SAP's Vision - Finance 2020

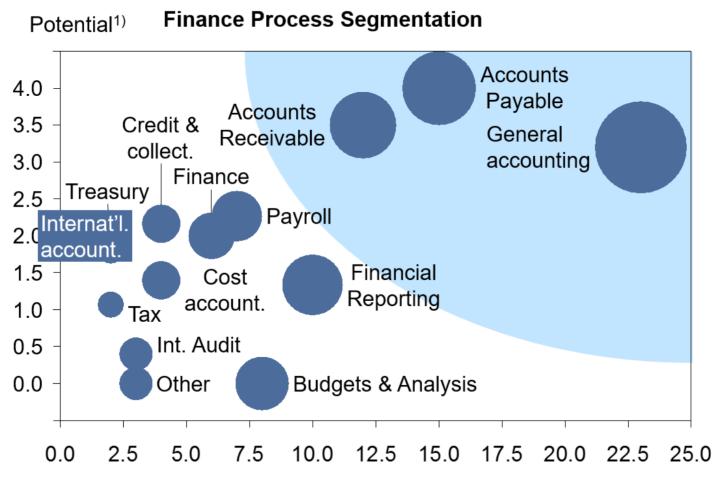
Inverting the effort pyramid through automation



"Up to 70% of tasks are potentially automateable with next generation technologies" (McKinsey 2016)

How we prioritized

Approaching lights-out finance operations



% Finance FTE

1) Estimated from shared services penetration in the function, and selected expert interviews

Source: FERF/Robert Half 2015 Benchmarking, n=1500 in mainly US and Canada; Deloitte SSC Handbook, n=270 globally

Automating the End-to-End processes

Increase efficiency and reduce costs with SAP's Finance Portfolio

Order to Cash	 Automate core Accounts Receivable processes like Credit Management, Dispute Management and Cash Application with SAP Receivables Management solutions combining the strength of rule-based and latest machine-learning technology
Procure to Pay	 Significantly simplify, and automate the interaction between buyers and suppliers with the SAP Ariba Business Network through digitizing the exchange of information Achieve high invoice automation-rates with SAP Invoice Management by Open Text
Record to Report	 Eliminate manual FI/CO reconciliation efforts, access information in real-time and provide Self-Service Analytics for business end-users with next generation accounting with SAP S/4HANA Finance through simplified data model and in-memory computing
Plan to Forecast	 Improve forecast accuracy, accelerate and automate the financial close along with lower compliance and auditing costs with SAP Business Planning and Consolidation Simplify financial planning and analysis with SAP Cloud for Planning

Journey to smart automation in SAP S/4HANA Finance

S/4HANA Finance – The Digital Core as foundation for digital automation



Accurate digital data reduces reconciliations and enables higher degree of automated processing from end to end



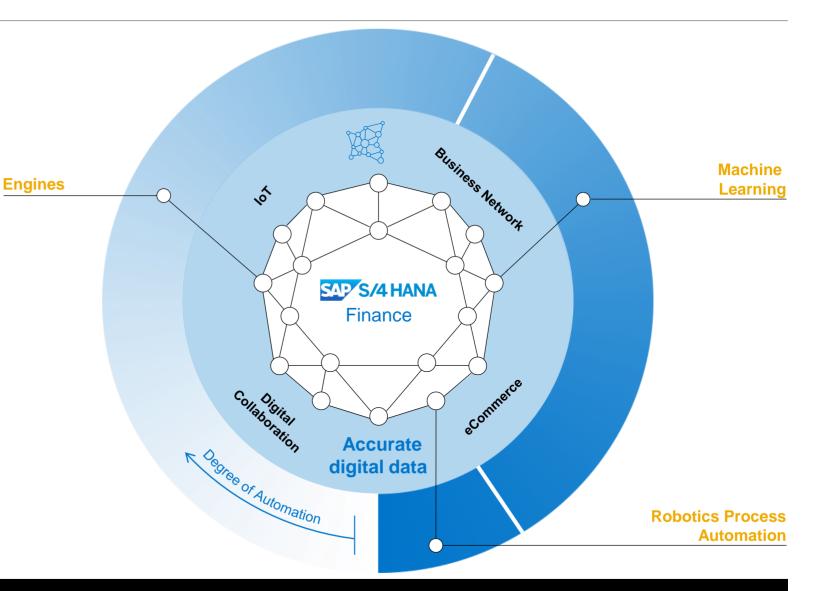
Engines loaded with predefined high specific process knowledge enables rulebased automation



Machine Learning identifies hidden patterns in knowledge intensive processes and executes processing

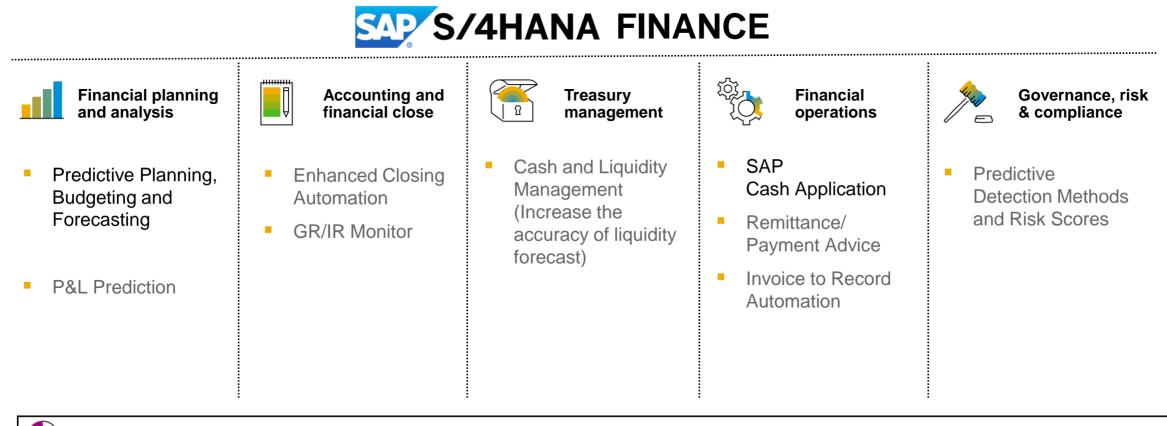


Robotics Process Automation helps to run repetitive, rule-based monotone tasks and bridges temporary gaps



S/4HANA Finance: The Foundation for Continuous Innovation

Benefit from newest SAP Leonardo innovations as they emerge



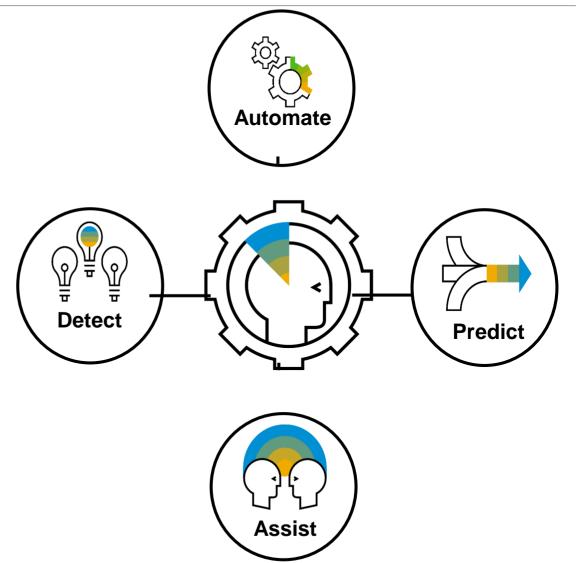


Leonardo Machine Learning

SAP Leonardo delivers Breakthrough Technologies

Intelligent finance applications increase efficiency and reduce cost

- Automating the End-to-End processes Increase efficiency and reduce costs with SAP's Finance Portfolio
- Detect and prevent fraud Identify and rank information that positively correlates with fraud
- Proactive context sensitive support The digital assistant boost productivity of your financial experts
- Prediction of future values
 More insights into the future to facilitate taking the right decisions



Example: SAP Cash Application

Intelligent invoice matching powered by Leonardo machine learning





SAP Cash Application intelligently learns matching criteria from historical data and automatically clears payments

Automation

- Increase efficiency
- Reduce errors
- Enable finance to focus on strategic tasks

Speed

- Faster payment matching
- Reduce DSO
- Increase liquidity
- Improve customer service.

Reduce TCO

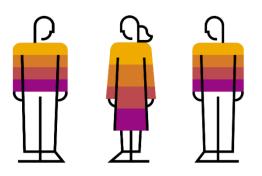
- Learns from historical data
- Learns from accountant behavior
- Does not require ongoing maintenance

Integrated with S/4

- Integrated with S/4HANA Cloud and On-premise
- Compliments standard rules
- Maintain current processing workflow

Example: SAP Business Integrity Screening

Detect and rank Information that positively correlates with fraud





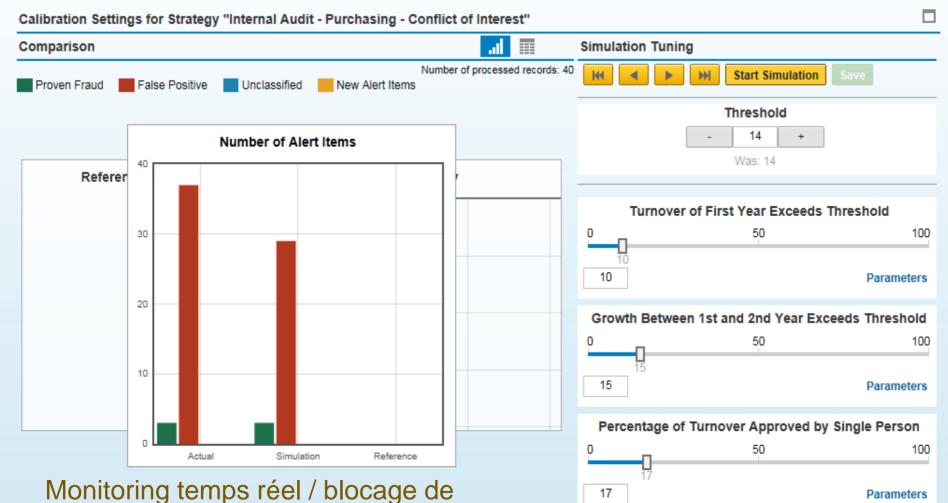
Fraud Investigators learn from their company's investigative history toDetect new fraud patternsReduce false positives

Predictive Detection Methods

leverage robust, state-of-the-art machine learning algorithms

automatically detect and rank attributes within classified data that positively correlate with fraudulent cases

incorporate with existing detection methods into new Fraud Management strategies Detec

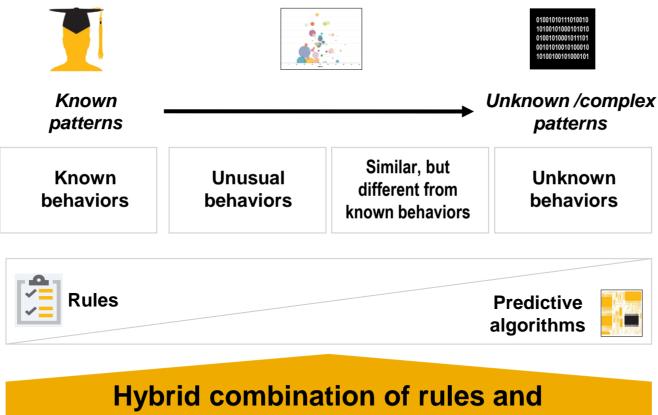


transactions

Tests prédéfinis, analyse prédictive Productivité dans la phase d'investigation (faux-positifs, documentation...)

Combining the power of different approaches

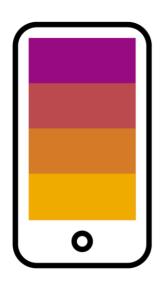
SAP Business Integrity Screening covers the full spectrum of anomaly detection



predictive algorithms to detect irregularities

Example: SAP CoPilot

The digital assistant for the live enterprise



SAP CoPilot - One digital assistant with one personality across all products and solutions, industries and lines of business





Business context awareness

SAP Labs preview Understanding the business context, and pro-actively suggesting solutions using predictive functionality

Conversational (multi-modal) UI

Conversational UI using Natural Language Processing functionality with a focus on the next-gen UX to create a human-like experience



Cross Applications

Allows seamless transition across platforms; start a task on a mobile device and continue later, on a desktop or vice versa



Self Learning

Using machine learning functionality to gain knowledge based on historic data, experience, and take action in response to new or unforeseen events

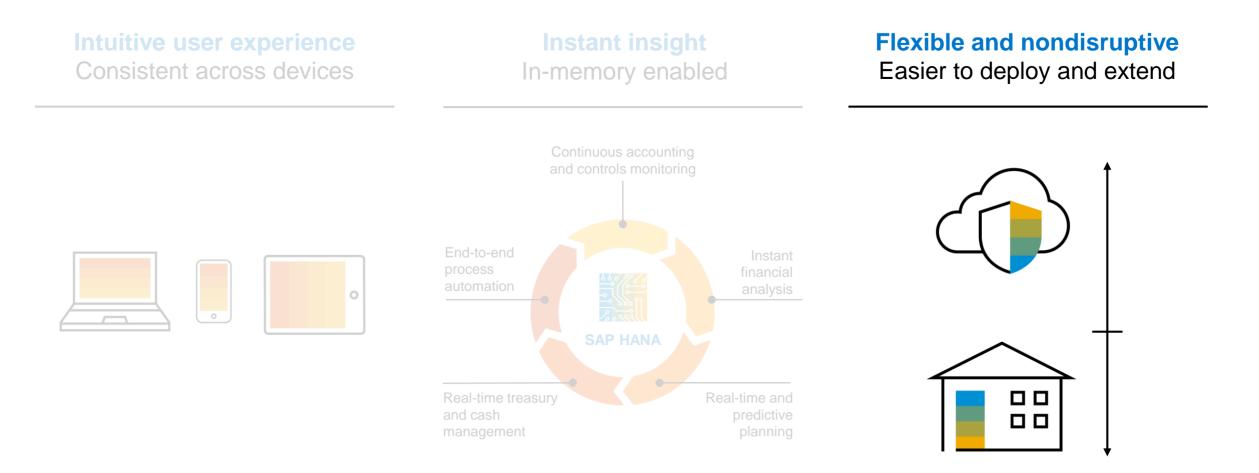


Simple Access to Enterprise AI Platform

Integration to SAP and Non-SAP Solutions Simple access to Natural Language Processing and Machine Learning functionality via APIs

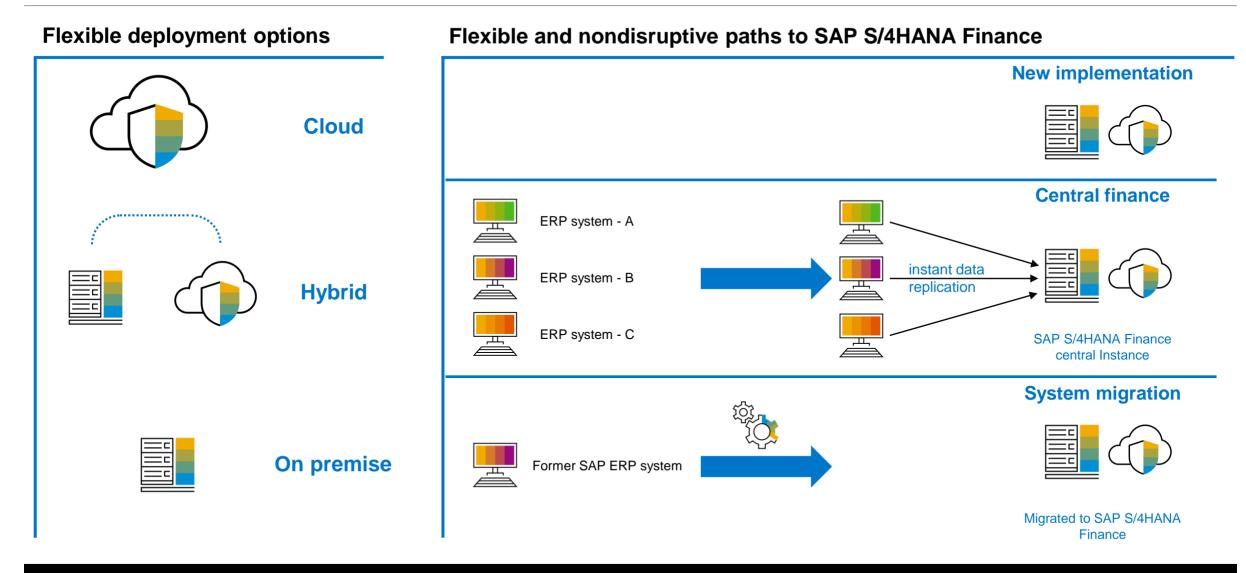
SAP S/4HANA Finance

The foundation for enabling finance transformation



Flexible and Non-disruptive Paths to SAP S/4HANA Finance

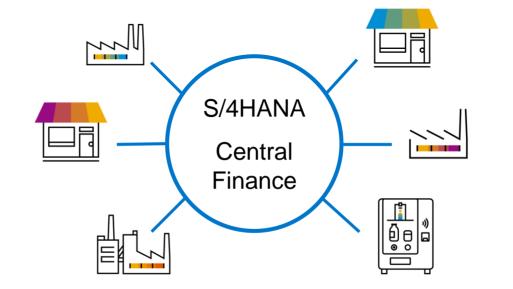
Choose the best option for rapid success



Central Finance – the non-disruptive path to SAP S/4HANA

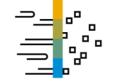
Benefit quickly from in-memory innovations on THE financial transformation platform

Unite all data from a multi-system landscape in one Central Finance instance.





Advanced reporting & planning at segment, entity and group level



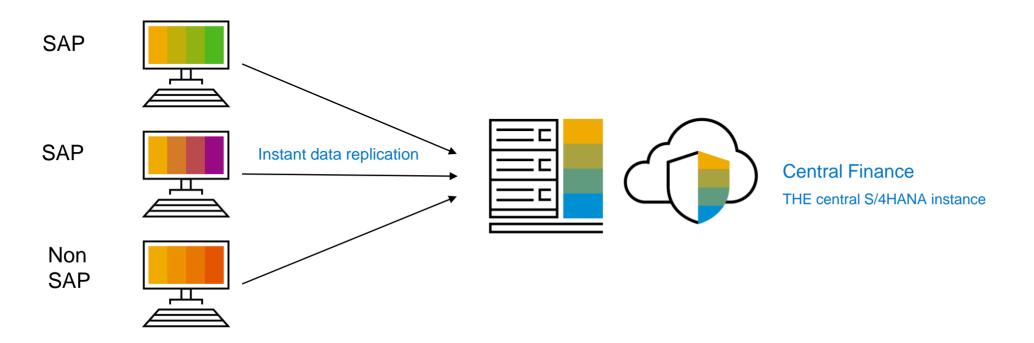
Transformation platform for the live business



Scalable execution of local and central processes

Central Finance – the Sidecar Approach to Innovation

Accelerate your transformation with instant data replication

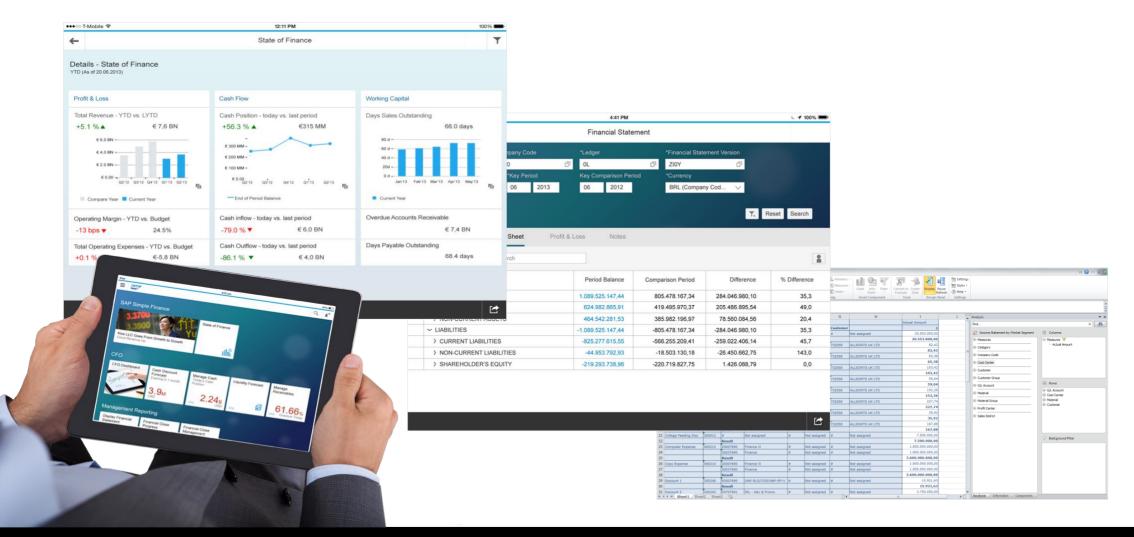


Processes

- Procure to Pay
- Order to cash
- Record to report
- Central payment / treasury
- Tax reporting

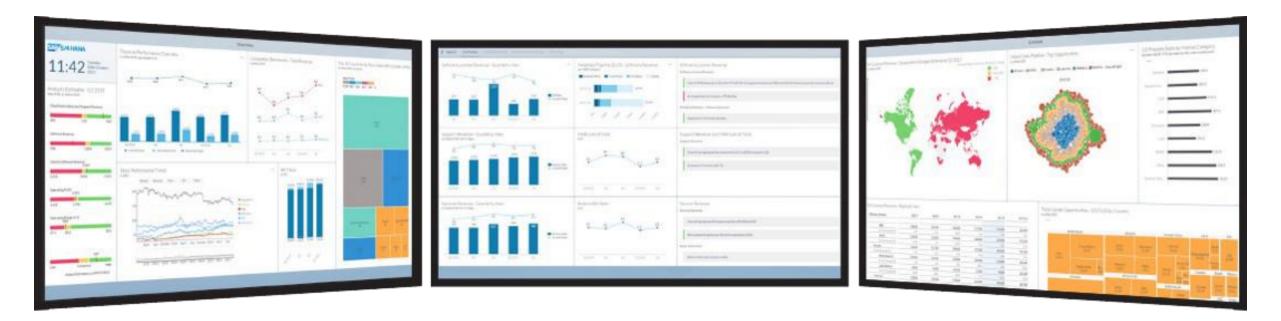
- Plan to Forecast
- Transfer pricing
- Internal controls and risk management

On-the-fly analysis – macro to granular



66

On-the-fly analysis – digital boardroom





On-the-fly analysis – digital boardrooms



Total transparency

Instant data-driven insights

Simplified boardroom processes



Digital Finance Value Scenarios

Renewing one process at a time



Value scenarios across the entire value chain



Dynamic planning and analysis

- M&A and divestitures whatif analysis
- Accelerated group planning cvcles
- Predictive forecasts and dynamic simulation
- End-to-end customer and product profitability
- Rapid design of new business models

10% to 20% reduction in budget and forecasting costs



Close books in a day

- "Soft close"
- Instant profit-and-loss insights and real-time cost control
- Multidimensional reporting on the flv
- Integrated regulatory and managerial reporting
- Reduced reconciliations
- Centralized finance instance

10% to 20% reduction in general ledger and financial closing as well as audit costs*

10% to 20% reduction in treasury and cash management costs*

Real-time actual-to-plan

Instant visibility into working

Real-time liquidity planning

Real-time bank counter-

Higher transparency on

Automated payment

processes

foreign exchange risks

party risk management

cash management

capital

10% to 25% reduction in accounts receivable management costs

Reduction of audit cost and elapsed time from audit start to report

"Lights-out" finance

 Real-time receivables and payables reconciliation

- Immediate reaction to collection
- Buver-supplier integration with business networks
- Employee perfect-trip experience
- Improved property productivity



Always-on compliance

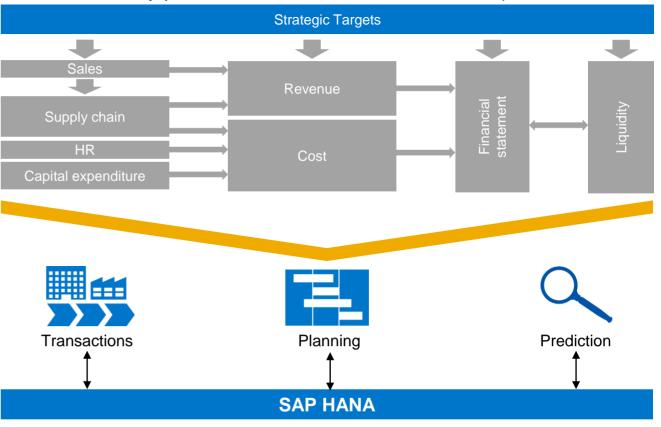
- Instant identification and prediction of potential fraud
- Smart strategies for fraud prevention
- Improved compliance and higher audit management efficiency
- Integrated controls in processes

*Improvement ranges are SAP estimates. Lower end of range reflects conservative improvement estimate from a move to SAP S/4HANA Finance from SAP Business Suite, and higher end of range reflects the conservative improvement of a move to SAP S/4HANA Finance from SAP ERP on any database. For additional information, contact the North America Industry Value Engineering team.

Financial planning and analysis – embedded model

- Real-time transactional data access no replication
- Immediate update of plans and forecasts
- Full integration of different planning models
- Planning at any level of detail and aggregation on the fly
- Embedded predictive algorithms and simulation capabilities

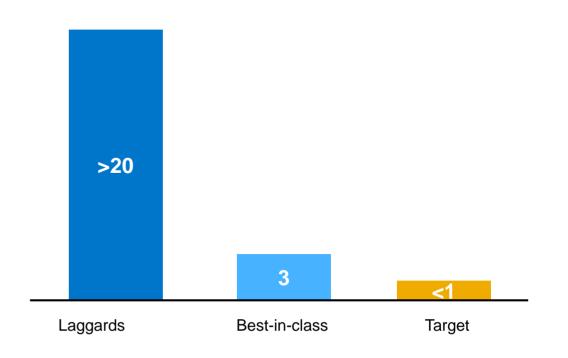
SAP BusinessObjects Business Planning and Consolidation (optimized for SAP S/4HANA Finance)



Accounting and financial close – soft close

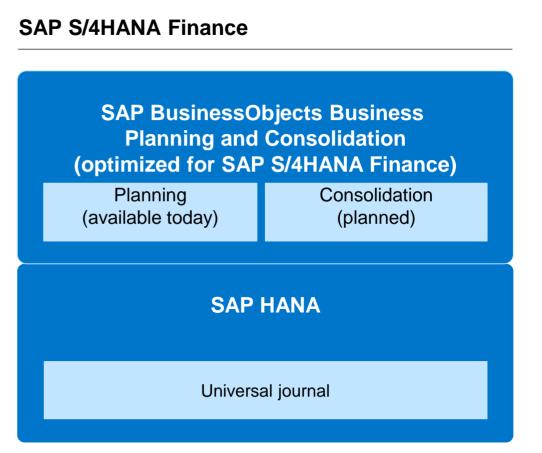
- Elimination or acceleration of batch jobs
- Streamlined intra-period reconciliation
- Harmonization of internal and external accounting
- Line-item drill-down by any dimension
- Key performance indicators instantly refreshed

Duration of month-end close in workdays



Accounting and financial close – dynamic consolidation

- Extending consolidation capabilities to embedded model
- Real-time transactional data access no replication
- Advanced monitoring and incremental consolidation
- Single, integrated environment
- Central finance option available

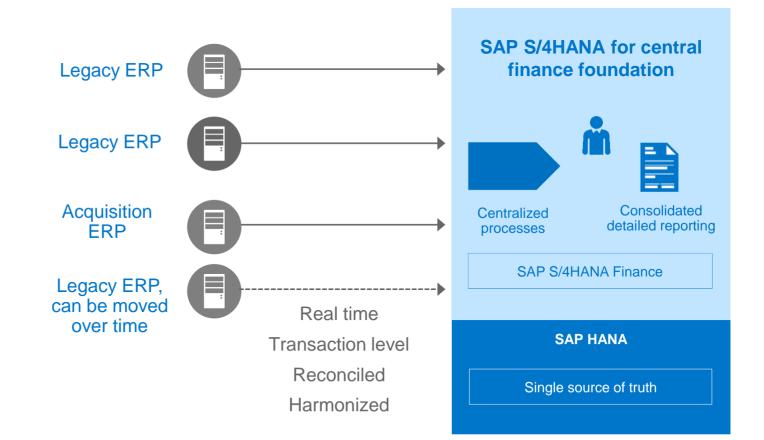


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SAP LABS PREVIEW

Centralization of a distributed landscape

- Real-time replication
- Complete data granularity no loss
- Consolidated reporting and analysis
- Centralized processes
- Document drill-back to source system

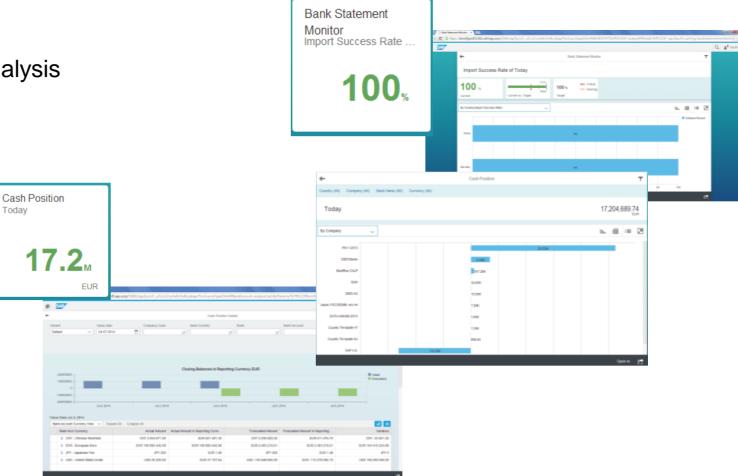


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Treasury and risk – real-time cash management and forecasting

Today

- Instant insight into global cash positions
- Real-time drill-down analysis
- Dynamic liquidity forecasting, cash-flow analysis
- Centralized cash management
- Day-to-day cash operations
- Bank account management



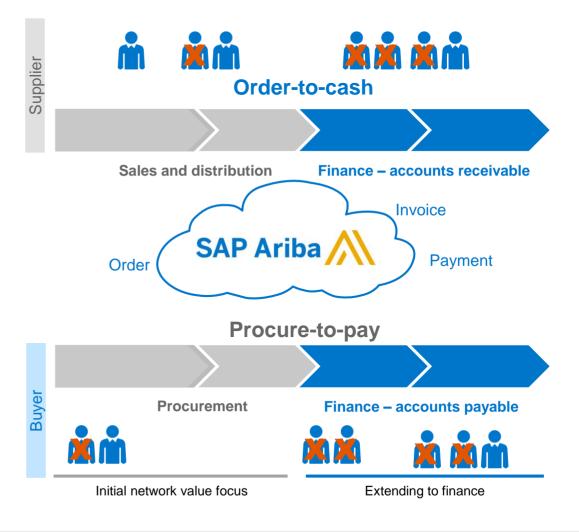
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Finance operations – real-time receivables

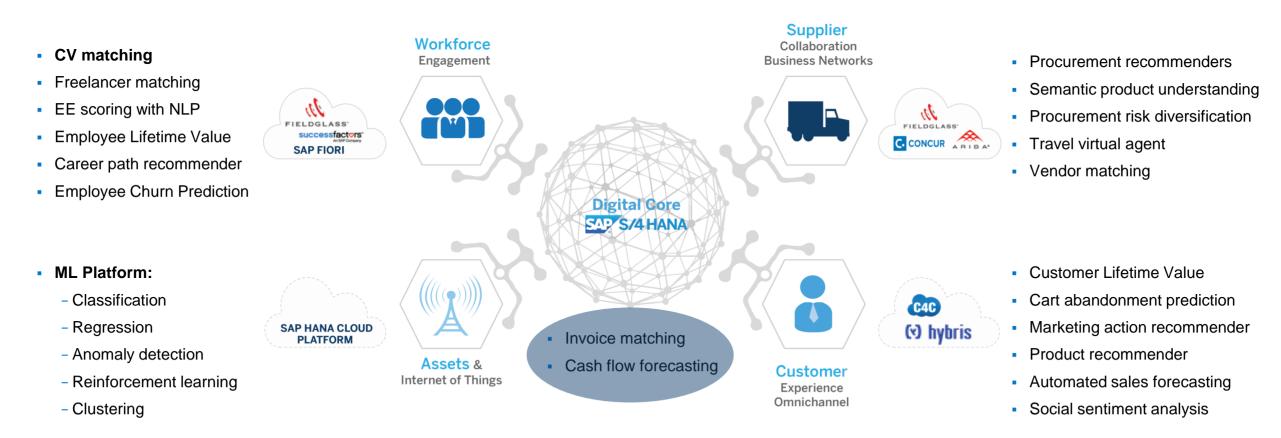


Finance operations – end-to-end integration with Ariba Network

- Integration of end-to-end processes
- Real-time visibility of all documents
- Elimination of manual data entry
- Increased transparency across network
- Closed-loop reconciliations
- Improved liquidity planning
- Effective working capital management



Machine Learning meets Enterprise Areas and SAP's digital core, cloud and networks provides a next logical target for ML



SAP is creating a first wave of smart applications and services

	Incubation		Description
Apps	S4 HANA INVOICE MATCHING	Invoice Matching	 Manually matching payments to invoices is a labour-intensive process in accounting We leverage machine learning to significantly increase automatic matching rates
	Social S	Social Media Customer Service	 Social media community managers are overwhelmed by tweets and facebook posts We automatically tag & cluster in-bound messages and automatically suggest responses
	Cloud for Customer	Automated Sales Forecast	 Only 40% of opportunities close, sales reos spend 20% of their time on reporting We make data entry seamless and predict which opportunities will close
	(Y) hybris MLI Singapore Useo Case	Real Time Recommenders	 Most e-tailers suffer from low conversion rates as have no or basic recommenders We analyse customer clickstreams to provide contextual recommendations in real time
	*	CV Matching	 Recruiters go through thousands of job applications to identify suitable candidates We identify the best candidates for a given job description
Core	PLATFORM	ML Platform	 Making business apps smart is hard for SAP developers, partners and customers We provide horizontal and vertical ML services and data on an open platform
		Logo Recognition	 Creating transparency on brand and logo exposure beyond text mentions is hard today We recognize brands & logos in videos & images to enable precision marketing solutions



Thank you

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